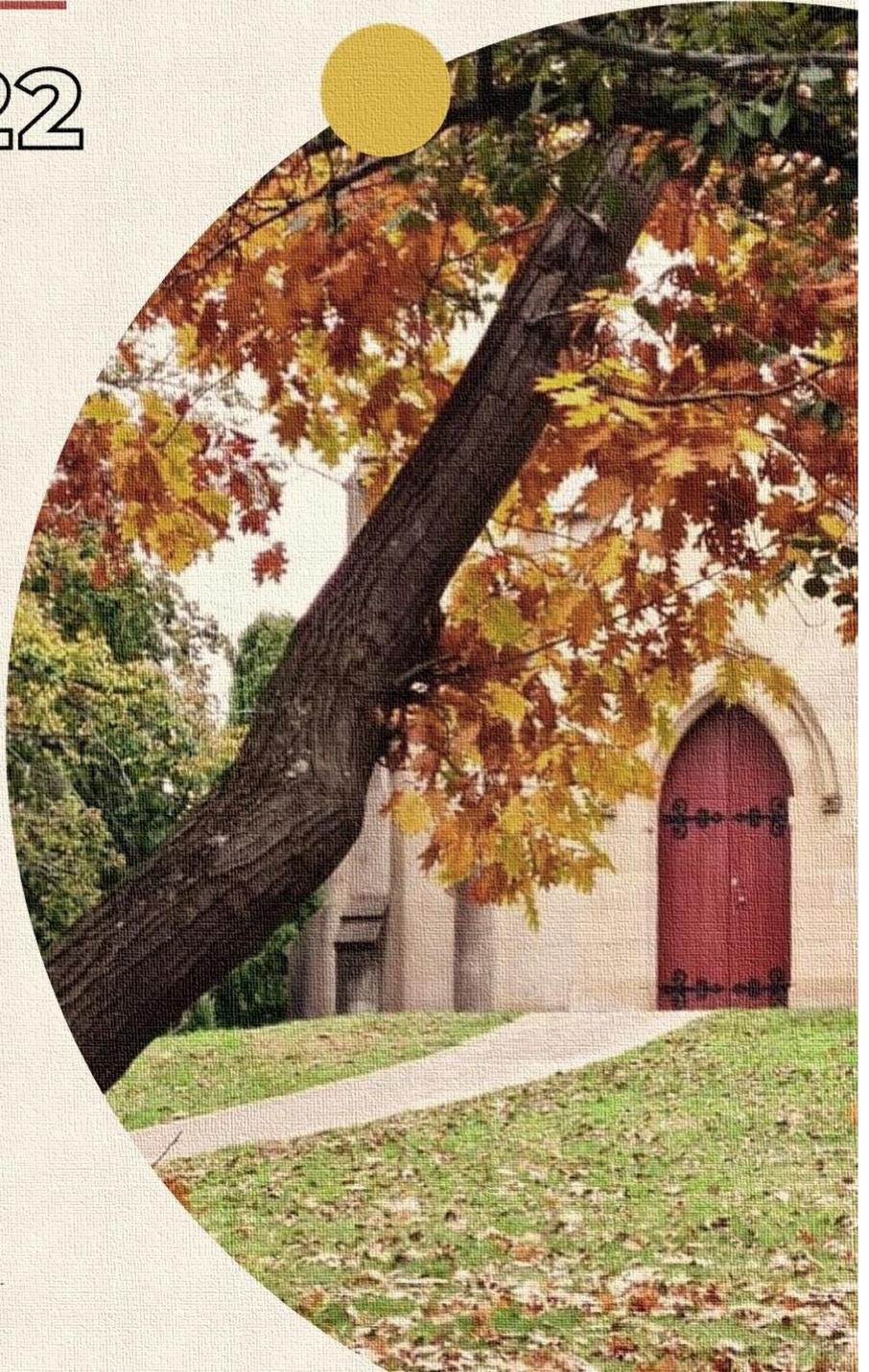


# ANNUAL REPORT

2021-22



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yass valley council

the country the people

*We recognise the Ngunnawal people as the traditional custodians and pay respect to the Elders of the community and their descendants.*

Prepared by Yass Valley Council in accordance with the *Local Government Act 1993* and *Local Government General Regulation 2005*.

Vision Statement:

To build and maintain sustainable communities while retaining the region's natural beauty.

## CONTENTS

1. Introduction .....	4
2. Council’s Achievements in Implementing the Delivery Program.....	5
3. Audited Financial Report.....	5
4. Rates and Charges Written Off	
5. Overseas visits by Councillors, Council Staff or other representatives.....	5
6. Payment of Expenses and Provision of Facilities to Councillors .....	5
7. Contracts Awarded above \$150,000 .....	6
8. Amounts Incurred in Relation to Legal Proceedings .....	6
9. Summary of Resolutions made under section 67 concerning work carried out on private land ....	7
10.Grants and Donations under Section 356 .....	7
11.Statement of all External Bodies that exercised functions delegated by Council .....	8
12.Statement of all Corporations, Partnerships, Trusts, Joint Ventures, Syndicates or other Bodies in which Council held a controlling Interest.....	8
13.Statement of all Corporations, Partnerships, Trusts, Joint Ventures, Syndicates or other Bodies in which Council participated.....	8
14.Activities to Implement Council's Equal Employment Opportunity (EEO) Management Plan .....	8
15. Statement of total number of persons who performed paid work on Wednesday 25 May 2022 including, in separate statements total number of: .....	9
16.Total Remuneration Package of the General Manager.....	9
17.Total Remuneration Package of all Senior Staff Members .....	9
18.Stormwater Management Services.....	9
19.Coastal Protection Services .....	9
20.State of the Environment Report .....	9
21.Environmental upgrade agreement entered into, in accordance with any requirements imposed under s406.....	9
22.Special Rate Variation (SRV).....	10
23.Report on Capital Works Projects .....	10
24.Companion Animals Act 1998 and Companion Animals Regulation 2008.....	10
25.Details of Inspection of private Swimming Pools - Swimming Pools Act & Regulation .....	11
26.Government Information (Public Access) Act 2009 and Regulation .....	11
27.Environmental Planning & Assessment Act 1979 .....	14
28.Public Interest Disclosures .....	15
29.Compliance with the NSW Carers (Recognition) Act 2010 .....	16
30 Disability Inclusion Act 2014 .....	16
31.Fisheries Management ACT 1994.....	19

## 1. Introduction

It is with pleasure that we present Yass Valley Council's 2021/22 Annual Report.

The Annual Report provides us with an important opportunity to share our achievements of the past 12 months with residents. It has been a busy period coming out of COVID-19, with many improvements in the Yass Valley.

We believe the most significant improvements are:

- The draft Yass, Bookham and Wee Jasper Main Street Masterplans were developed and consultation with the communities. These documents are planned for endorsement in the 2022/23FY. The plans outline upgrades and improvements that will benefit residents and tourism alike.
- The Yass Valley Mobile Library returned to the road after a two-year break due to COVID-19 restrictions.
- Safety Around Schools projects at Yass Public, Berinba Public, Gundaroo Public and Mt Carmel Schools were completed. These included improved crossings, parking and bus zones.
- The Walker Park grandstand was unveiled, providing improved facilities for local sporting groups and visitors.

This time last year, we announced that we had reached an agreement with the Department of Planning, Infrastructure and Environment (DPIE) (Water) on stage one of the Yass Water Treatment Plant upgrades. Work commenced in February, and we are pleased to announce that stage one has been completed. This is significant and will reduce the number of days residents experience water discolouration and/or water with a noticeable odour. Discussions with DPIE (Water) about stage two and three upgrades are ongoing.

Wet weather has been a major issue for Council this year, causing significant disruption to the road network. As well as causing damage to the roads, wet weather has made repairs extremely difficult.

We thank the community for their understanding during this difficult time. Here is hoping for a drier summer.

Looking ahead, the community can be assured that Council remains in a sound financial position due to substantial capital project funding. The sustainable provision of services to communities is a challenge for most Councils in an environment where more is expected of them from both the community and other tiers of government. Council has an ongoing commitment to continuous improvement to deliver value for money when providing services to its community.

Council also continues to seek innovative ways to communicate with our community to inform, consult and where appropriate, invite participation to ensure understanding and get the best possible outcomes. Where we were unable to present information through our traditional Community Roadshows, Council continued to work through online forums.

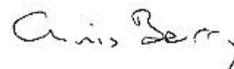
Importantly, we acknowledge the contribution of all our Councillors and Council staff for their valued efforts over the past year, particularly given the impacts of the wet weather.

We also acknowledge the work of the many dedicated volunteers who give up their time to help their community and make Yass Valley a great place to live.

We commend this Annual Report to you.



Allan McGrath  
Mayor



Chris Berry  
Chief Executive Officer

## 2. Council's Achievements in Implementing the Delivery Program

Council's achievements during the 2021/22 year are detailed within the Delivery Program Performance Reports (refer Attachment A):

- July – December 2021; and
- January – June 2022

## 3. Audited Financial Report

Council has been given an extension until 15 December 2022, by the Office of Local Government for the completion of the audited financial statements. The extension has been provided in response to delays created due to staff availability due to Covid and resignations. As a result, the attached Annual Report does not include the audited financial statements. The Annual Report will be updated as soon as the financial statements are approved and provided to the NSW Office of Local Government.

## 4. Rates and Charges Written Off

Pensioner Concessions Granted	\$119,876.87
Postponed Rates	\$4,361.53
Rates and Charges (including interest) written off	\$47,958.40
Made up of:	
- Shortfall in sale of land for unpaid rates: \$47,038.70	
- Amount written off under Sec 719 of the LGA + interest: \$919.70	

## 5. Overseas visits by Councillors, Council Staff or other representatives

There were no overseas visits by Councillors, Council staff or other representatives during 2021/2022FY.

## 6. Payment of Expenses and Provision of Facilities to Councillors

A total of \$139,681.12 was attributed to the provision of Councillor facilities and payment of Councillor expenses, including Councillor conferences, travel costs, accommodation, meals and reimbursement of travel for use of Councillor's private vehicles on Council business.

There were no interstate visits undertaken by Councillors, other than regional meetings in the ACT, which is included above.

### **Mayoral and Councillor Fees and related expenses**

Mayoral Allowance	\$25,453.71
Councillor Fees	\$105,269.05
Councillor Expenses	\$2,055.97

### **Other Expenses**

Mayoral Car (travel expenses) *	\$1,618.28	
Conference/meeting attendance	\$5,284.11	\$6,902.39

\* The Mayor elected not to take a Council vehicle and is reimbursed for Council related use of private vehicle which is included in the figures above.

### **Total Elected Members expenditure**

**\$139,681.12**

## 7. Contracts Awarded above \$150,000

Nature of Contract	Name	Amount
Supply and Delivery of 14T 4x2 Commercial Waste collection Truck	Isuzu Australia Limited	\$294,096
Supply and Delivery of Truck mounted road repair unit	Ausroad Manufacturing Pty Ltd	\$521,957
Supply and Delivery of Truck mounted Road suction and Broom Sweeper	Bucher Municipal Pty Ltd	\$376,571
Supply and Delivery of two (2) Backhoe loaders	Westrac Equipment Pty Ltd	\$411,385
Roads – Rehabilitation (Nanima Road Stage 2)	Hewatt Civil Pty Ltd	\$1,005,129.90
Roads – Rehabilitation (Nanima Road Stage 3)	Hewatt Civil Pty Ltd)	\$410,000
Roads - Heavy Patching (various locations)	Divalls T/A Denrith Pty Ltd	\$1,682,064.53
Roads – Resealing (various locations)	Patches Asphalt Pty Ltd	\$2,500,000
Bridge – Replacement (Bango Lane)	Murray Constructions Pty Ltd	\$279,010
Roads – Rehabilitation (Yass River, Faulder and Walls Junction Roads)	Divalls T/A Denrith Pty Ltd	\$1,963,772.36
Roads – Rehabilitation (Good Hope Road)	Lentro Earthworks Pty Ltd	\$418,567.32
Roadside Slashing	Triniem Pty Ltd, trading as Ultimate property solutions	\$366,300
Roads – Line marking (various locations)	Capital Lines and Signs Pty Ltd	\$210,000
Roads – Safety Improvements (Murrumbateman Road)	Divalls T/A Denrith Pty Ltd	\$700,000
Roads – Safety around Schools (Sutton PS and Berinba PS Stages 1 and 2)	Divalls T/A Denrith Pty Ltd	480,000
Roads – Safety Around Schools (Gundaroo PS and Mt Csmel PS)	Divalls T/A Denrith Pty Ltd	\$220,00
Yass WTP Stage 1 Upgrade Package 1 - Electrical and Mechanical Works	Electrical Design & Construction Pty Ltd	\$386,718
Yass WTP Stage 1 Upgrade Package 2 - Civil Works	RCE Australia Pty Ltd	\$664,340.77
Roads – Rehabilitation (Hillview and Wee Jasper Roads)	Lentro Earthworks Pty Ltd	\$1,003,711.82
Roads – Safety Improvements (Mulligans Flat Road)	Lentro Earthworks Pty Ltd	\$690,000
YPS – Safety Improvements (Yass Public School)	Divalls T/A Denrith Pty Ltd	\$796,726.60
Roads – Tree removal (Back creek Road)	Hilltops Veg Removal Services	\$237,604.43
Murrumbateman Landfill Capping & Rehabilitation	Complete Civil Pty Ltd	\$168,036

## 8. Amounts Incurred in Relation to Legal Proceedings

- a) \$40,814.27 associated with Development Applications and planning.
- b) \$24,457.44 in Rates: 14 Statement of Claims issued, and 7 properties sold for overdue rates, and
- c) \$10,785.26 preparation of documentation for leases and community deeds.

## 9. Summary of Resolutions made under section 67 concerning work carried out on private land

Council has not undertaken any work on Private Land in 21/22.

## 10. Grants and Donations under Section 356

• CanAssist	\$174.00
• Country Women’s Association of NSW	\$513.00
• Gundaroo Community Association Inc	\$544.12
• Yass Railway Heritage Museum	\$6,000.00

-\_ **Total** **\$7,231.12**

### Local Heritage Grants

• Binalong Mechanics Institute – New timber flooring on the stage area	\$2,500.00
• Cooma Cottage, Yass – New fencing between internal grounds and paddocks	\$1,500.00
• The Caledonia Store, Gundaroo – Restore balustrade	\$2,075.00
• 28 Fitzroy Street Binalong (General Store) – Replace leaking roof	\$3,000.00
• “Darcyville”, 18 Pritchett Street Yass – Clean, repair and paint roof	\$2,000.00
• Bowning Hall – Repair water damaged floor in the hall supper room	\$3,300.00
• St James Church Bowning	\$625.00
• St Mark’s Church Gundaroo	\$2,000.00
• 120 Rossi Street – Replace the verandah	\$2,000.00

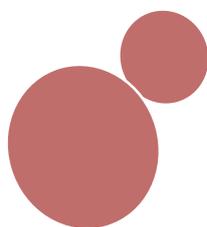
**Total** **\$19,000.00**

### Rates and/or charges foregone

• Binalong Mechanics Institute	\$1,317.06
• Bowning Hall	\$2,118.63
• Bookham Hall	\$817.00
• Gundaroo Hall	\$1,200.90
• Sutton Hall	\$35.00
• Wee Jasper Hall	\$3500
• Binalong CWA	\$513.00
• Yass CWA	\$1,577.00
• Gundaroo Literary Institute	\$1,220.90.
• Yass & District Historical Society	\$2,524.20
• Yass Senior Citizens Club	\$1,180.00
• The Vine Church	\$3,171.73
• Gundaroo Community Association	\$541.12
• Yass Golf Club-	\$7,476.66
• Yass Lawn Tennis Club	\$3,129.45
• Yass Bowling Club	\$3,316.04
• Binalong Golf Club	\$2,809.30
• Yass Branch of CanAssist (Request to waiver DA Fees, Neighbour Notification Fees)	\$348.00

**Total** **\$37,699.19**

**Overall Total** **231,444.19**



### 11. Statement of all External Bodies that Exercised Functions Delegated by Council

No external bodies exercised any delegated functions of Council during the reporting period.

### 12. Statement of all Corporations, Partnerships, Trusts, Joint Ventures, Syndicates or other Bodies in which Council held a controlling Interest

Council held no controlling interest in any such entity during the reporting period.

### 13. Statement of all Corporations, Partnerships, Trusts, Joint Ventures, Syndicates or other Bodies in which Council participated

Canberra Region Joint Organisation (CRJO)	Country Mayors Association
ACT and Region Catchment Management Coordination Group	Local Government NSW
Southern Tablelands Arts (STARTS) Inc	Statewide Mutual (Insurance)
South West Regional Waste Management Committee	Upper Murrumbidgee Catchment Network
South East Australia Transport Strategy Inc (SEATS)	South East Weight of Loads Group

### 14. Activities to Implement Council's Equal Employment Opportunity (EEO) Management Plan

Council's *EEO Management Plan 2019/2023* was adopted in June 2019. An EEO action plan was developed to ensure the objectives of the EEO management plan are achieved. The following activities were undertaken in 2021/2022:

**Objective 1 All staff understand EEO principles, their responsibilities and rights in relation to EEO**

- The *EEO Management Plan* is accessible to all staff.
- New staff receive a copy of the plan during onboarding.

**Objective 2 Ensure Council HR policies and procedures comply with EEO principles**

- HR policies and procedures conform with EEO principles, with no complaints received in 2021/2022 regarding EEO practices.
- Recruitment activities comply with EEO principles, with no complaints received in 2021/2022 regarding recruitment practices.
- Selection panels comprised of a least one representative of the same gender as candidates being interviewed where possible.
- Position descriptions were reviewed prior to recruitment of a position to ensure EEO compliance.
- Applications for flexible working arrangements were considered and reviewed based on merit.

**Objective 3 EEO Management Plan was successfully implemented, evaluated, and periodically reviewed**

- New employees were asked to complete EEO questions on commencement (voluntary).
- EEO data has been collected on a voluntary basis for submission in Annual Report (details below).

**Objective 4 EEO TARGET GROUPS: Council's workforce diversity is reflective and representative of the broader community**

- Aboriginal and Torres Strait Islander staff were advised of their entitlement under the Local Government (State) Award 2020 to take 1 day of leave to participate in NAIDOC day celebrations.
- Aboriginal and Torres Strait Islander people are encouraged to apply for vacant positions, as stated on Council's website in information on how to apply.

- The number of women in management position has been reviewed.
- Staff facilities have been adapted to accommodate staff with disabilities.

The below table shows the number of employees including casuals in each EEO target group by salary levels as at 30 June 2022:

Salary range	No. employees	Male	Female	NESB*	ATSI*	PWD*
\$40,000 - \$49,999	7	4	3	0	0	0
\$50,000 - \$59,999	52	38	14	1	0	3
\$60,000 - \$69,999	38	24	14	1	1	0
\$70,000 - \$79,999	18	12	36	1	0	0
\$80,000 - \$89,999	12	10	2	1	0	0
\$90,000 - \$99,999	5	1	4	1	0	0
>\$100,000	16	11	5	0	0	0
<b>TOTAL</b>	<b>148</b>	<b>100</b>	<b>48</b>	<b>5</b>	<b>1</b>	<b>3</b>

\*NESB – Non-English-Speaking Background; ATSI - Aboriginal and Torres Strait Islanders; PWD - People with a Disability

#### 15. Statement of total number of persons who performed paid work on Wednesday 25 May 2022 including total number:

Persons employed by the council on a permanent full-time, permanent part-time or casual basis or under a fixed-term contract	139
Persons employed by the council as senior staff members	4
Persons engaged by the council, under a contract or other arrangement with the person's employer, wholly or principally for the labour of the person	5
Persons supplied to the council, under a contract or other arrangement with the person's employer, as an apprentice or trainee	Nil

#### 16. Total Remuneration Package of the General Manager

The value of the General Manager's TRP as of 30 June 2022 was \$266,500.

#### 17. Total Remuneration Package of all Senior Staff Members

The value of the TRP for all senior staff members as of 30 June 2022 was \$603,857. The value is expressed as the combined total TRP of the senior staff members.

#### 18. Stormwater Management Services

Nil stormwater projects identified in Council's Management Plan to be funded from storm water levy income.

#### 19. Coastal Protection Services

Not applicable to Yass Valley Council.

#### 20. State of the Environment Report

Refer to Attachment D

#### 21. Environmental upgrade agreement entered into, in accordance with requirements imposed under s406

No environmental upgrade agreements have been entered into by Council that require compliance with section 406.

## 22. Special Rate Variation (SRV)

For 2020/21FY, the rate peg was set at 1.3% however Council was successful in obtaining a one off SRV of an additional 1% to obtain a 2.3% rate increase. For 2021/22FY the rate peg was set at 2.3%.

Projects identified in the 2017-2021 Delivery Program include:	Projects completed or commenced in 2020/2021FY:
<ul style="list-style-type: none"> <li>• Rural roads resealing</li> <li>• Gravel road resheeting</li> <li>• Timber bridge rehabilitation</li> <li>• Public amenities</li> <li>• Sporting fields and playgrounds</li> <li>• Murrumbateman traffic improvements</li> <li>• Kerb and gutter replacement</li> <li>• Rural and urban road rehabilitation</li> </ul>	<ul style="list-style-type: none"> <li>• \$2.56m rural roads resealing</li> <li>• \$1.0m gravel road resheeting</li> <li>• \$6.7 m road rehabilitation</li> <li>• \$1.12m bridge replacement</li> <li>• \$0.52m public amenities</li> <li>• \$0.59m sporting fields &amp; playgrounds</li> <li>• \$1.58m Traffic Safety Improvements</li> <li>• \$1.85 Paths (shared, cycle etc)</li> </ul>

## 23. Report on Capital Works Projects

Council's report on capital works projects is provided at Attachment C.

## 24. Companion Animals Act 1998 and Companion Animals Regulation 2008

During 2020/21, Council carried out companion animal community education programs using local media, community notice boards, Facebook and the Council website. Educational letters and fact sheets were sent to individual owners and areas with a high number of reported animal incidents. A desexing program for animals (cats) owned by concession card holders was undertaken with 8 people taking up the program. A microchipping program in conjunction with the NSW Farmers Association was also held over two events with a total of 22 working dogs microchipped. To assist with the identification of companion animals received at the impound facility; the Compliance Ranger received training and is now authorised to implant microchips on animals that have no identification.

Through the year, there were:

- 41 incidents involving dog attacks. These were predominately on stock and animals.
- 5 Orders were issued for Menacing and Nuisance dogs
- 16 Infringement Notices were issued
- 79 Advisory and education letters forwarded to owners of companion animals
- 49 dogs were impounded, 39 of those were returned to owners and 10 were rehomed through rescue organisations. Impounding rates were lower due to Covid lockdown restriction and dogs being able to be returned prior to impounding.

The rehome and return to owner's rate for suitable dogs in 2020/21 was 100%.

Council provides unfenced off leash areas within the Local Government Area at:

- Lower Walker Park; below Joe O'Connor Park at the riverbank
- Bowring Recreation Ground
- Binalong Recreation Ground
- Nirta Drive Common
- Murrumbateman
- Murrumbateman Recreation Area.

A fenced off leash park is provided in Yass on Laidlaw Street below the Yass Pool. There is ongoing Council consultation with a user group to develop appropriate facilities for dog owners and their companions. A fenced off-leash area has been identified in 2021 Strategic Plan for Murrumbateman Recreation Grounds.

Council received \$11,118.00 in animal registration fees and \$7,965.00 in companion animal infringements during 2022/22. This income offsets council's costs directly related to animal control in 2021/22.

Daily activities are undertaken by Council to promote compliance with the *Companion Animals Act 1998* including patrols of parks and public areas across the LGA.

## 25. Details of Inspection of private Swimming Pools - Swimming Pools Act & Regulation

Swimming Pool Inspections	No. Inspections	No. Certificates of Compliance	No. Certificates of Non-Compliance
Tourist and Visitor Accommodation	1	1	0
Premises which there are more than 2 dwellings	0	0	0
Inspections that resulted in issuance a Certificate of Compliance under s.22D SP Act	17	17	0
Inspections that resulted in issuance a certificate of non-compliance under cl.21 SP Regulation	2	0	2

## 26. Government Information (Public Access) Act 2009 and Regulation

- The *Government Information (Public Access) Act 2009* (GIPA Act 2009) provides four ways for government information to be released:
  - Mandatory Disclosure.
  - Proactive Release.
  - Informal Release.
  - Formal Access.

The following tables contain statistical information required by the GIPA Act 2009.

Total number of access applications received during the reporting year	2
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**Table A: Number of applications by type of applicant and outcome\***

	Access granted in full	Access granted in part	Access refused in full	Information not held	Information already available	Refuse to deal with application	Refuse to confirm/deny whether information is held	Application withdrawn
Media								
Members of Parliament								
Private sector business								
Not for profit organisations or community groups								
Members of the public (application by legal representative)						1		
Members of the public (other)				2				

**Table B: Number of Applications by Type of Application and Outcome\***

	Access granted in full	Access granted in part	Access refused in full	Information not held	Information already available	Refuse to deal with application	Refuse to confirm/deny whether information is held	Application withdrawn
Personal information applications**								
Access applications (other than personal information applications)				2		1		
Access applications that are partly personal information applications and partly other								

\* More than one decision can be made in respect of a particular access application. If so, a recording must be made in relation to each such decision.

\*\* A **personal information application** is an access application for personal information (as defined in clause 4 of Schedule 4 to the Act) about the applicant (the applicant being an individual).

**Table C: Invalid Applications**

Reason for Invalidity	No of applications
Application does not comply with formal requirements (section 41 of the Act)	0
Application is for excluded information of the agency (section 43 of the Act)	0
Application contravenes restraint order (section 110 of the Act)	0
Total number of invalid applications received	0
Invalid applications that subsequently became valid applications	0

**Table D: Conclusive presumption of overriding public interest against disclosure: matters listed in Schedule 1 to Act**

	Number of times consideration used*
Overriding secrecy laws	0
Cabinet information	0
Executive Council information	0
Contempt	0
Legal professional privilege	0
Excluded information	0
Documents affecting law enforcement and public safety	0
Transport safety	0
Adoption	0
Care and protection of children	0
Ministerial code of conduct	0
Aboriginal and environmental heritage	0

\*More than one public interest consideration may apply in relation to a particular access application and, if so, each such consideration is to be recorded (but only once per application). This also applies in relation to Table E.

**Table E: Other public interest considerations against disclosure: matters listed in table to section 14 of Act**

	Number of occasions when application not successful
Responsible and effective government	0
Law enforcement and security	0
Individual rights, judicial processes and natural justice	0
Business interests of agencies and other persons	0
Environment, culture, economy and general matters	0
Secrecy provisions	0
Exempt documents under interstate Freedom of Information legislation	0

**Table F: Timeliness**

	Number of applications
Decided within the statutory timeframe (20 days plus any extensions)	2
Decided after 35 days (by agreement with applicant)	1
Not decided within time (deemed refusal)	0
<b>Total</b>	<b>3</b>

**Table G: Number of applications reviewed under Part 5 of the Act (by type of review and outcome)**

	Decision varied	Decision upheld	Total
Internal review	0	0	0
Review by Information Commissioner*	0	0	0
Internal review following recommendation under section 93 of Act	0	0	0
Review by ADT	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

\* The Information Commissioner does not have the authority to vary decisions but can make recommendations to the original decision-maker. The data in this case indicates that a recommendation to vary or uphold the original decision has been made by the Information Commissioner.

**Table H: Applications for review under Part 5 of the Act (by type of applicant)**

	Number of applications for review
Applications by access applicants	0
Applications by persons to whom information the subject of access application relates (see section 54 of the Act)	0

## 27. Environmental Planning & Assessment Act 1979

Council has the following planning agreements in accordance with the *Environmental Planning & Assessment Act 1979*:

<b>Date PA was entered into</b>	24 <sup>th</sup> May 2017
<b>PA Parties</b>	Yass Valley Council & Yass Vine Church
<b>Development Description</b>	Development of the Yass Vine Church
<b>Land to which the PA applies</b>	Lot 1 DP 1096709 11472 Wee Jasper Road Yass

<b>Date PA was entered into</b>	21 <sup>st</sup> December 2016
<b>PA Parties</b>	Yass Valley Council & Abode Hotel (Motel), The Apartment Hotel Murrumbateman Pty Ltd
<b>Development Description</b>	Development of a 50 unit hotel, rainwater tank and associated infrastructure
<b>Land to which the PA applies</b>	57 Rose Street, Murrumbateman Lot 29 DP 1212099

<b>Date PA was entered into</b>	28 <sup>th</sup> June 2017
<b>PA Parties</b>	Yass Valley Council & CRK Holdings Pty Ltd
<b>Development Description</b>	Development of a 5 lot subdivision with associated water, sewer and stormwater drainage facilities
<b>Land to which the PA applies</b>	62 Cobham Street Yass, Lot 1 DP 1231479

<b>Date PA was entered into</b>	21 <sup>st</sup> December 2016
<b>PA parties</b>	Yass Valley Council & Yass Industrial Park Pty Ltd
<b>Development Description</b>	Development of 18 lots over two stages, consisting of 16 industrial lots, 1 residual lot, installation of sewer pump station, roads and associated infrastructure
<b>Land to which the PA applies</b>	Lot 1 DP 842644 Yass Valley Way, Yass

<b>Date PA was entered into</b>	28 <sup>th</sup> June 2017
<b>PA parties</b>	Yass Valley Council & Rossi Yass Pty Ltd
<b>Development Description</b>	Development of a residential subdivision
<b>Land to which the PA applies</b>	<u>134 Rossi Street, Yass</u> Lot 1 DP 1194780

<b>Date PA was entered into</b>	28 June 2018
<b>PA parties</b>	Yass Valley Council & Bango Wind Farm Pty Ltd & DWF Nominees Pty Ltd
<b>Development Description</b>	Bango Wind Farm
<b>Land to which the PA applies</b>	Refer to Appendix 1 of Development Consent SSD 6686

<b>Date PA was entered into</b>	3 August 2015
<b>PA parties</b>	Yass Valley Council & SELX Pty Ltd
<b>Development Description</b>	Regional Livestock Selling Centre (SELX)
<b>Land to which the PA applies</b>	<u>1652 Yass Valley Way Yass</u> Lot 2 DP1169723

<b>Date PA was entered into</b>	16 <sup>th</sup> December 2020
<b>PA parties</b>	Yass Valley Council & Rye Park Renewable Energy Pty Ltd
<b>Development Description</b>	Rye Park Windfarm
<b>Land to which PA applies</b>	Refer to Appendix 1 of Development Consent SSD 6693

<b>Date PA was entered into</b>	Not yet finalised – Council signed 19 November 2019
<b>PA parties</b>	Yass Valley Council & Coppabella Wind Farm Pty Ltd
<b>Development Description</b>	Coppabella Windfarm

<b>Land to which PA applies</b>	Refer to Appendix 1 of Development Consent SSD 6698
<b>Date PA was entered into</b>	Not yet finalised – Up to Draft Version 3
<b>PA parties</b>	Yass Valley Council & RES Australia Pty Ltd
<b>Development Description</b>	Springdale Solar Farm
<b>Land to which the PA applies</b>	Refer to Appendix 2 of Development Consent SSD 8703
<b>Date PA was entered into</b>	24 <sup>th</sup> June 2022
<b>PA parties</b>	Yass Valley Council & Next Level 18 Pty Ltd
<b>Development Description</b>	Development of a 101 lot residential subdivision, pathways, landscaping
<b>Land to which the PA applies</b>	Isabel Drive, Murrumbateman Lot 1 DP 1270071
<b>Date PA was entered into</b>	19 <sup>th</sup> May 2022
<b>PA parties</b>	Yass Valley Council & Timothy Hill
<b>Development Description</b>	2 lot subdivision
<b>Land to which the PA applies</b>	<u>927 Marked Tree Road, Gundaroo</u> Lot 1 DP 717073

## 28. Public Interest Disclosures

Section 6CA *Public Interest Disclosures Act* 1994 requires Council to provide the NSW Ombudsman with information about Council's obligations in relation to public interest disclosures every six months. The following information was provided to the Ombudsman during 2021/22.

	<b>Made by public officials performing their day-to-day functions</b>	<b>Under a statutory or other legal obligation</b>	<b>All other PIDs</b>
No. of public officials who made public interest disclosures to Council	0	0	0
No. of public interest disclosure received by Council	0	0	0
Of public interest disclosures received, how many were primarily about:			
Corrupt conduct	0	0	0
Maladministration	0	0	0
Serious and substantial waste	0	0	0
Government information contravention	0	0	0
Local government pecuniary interest contravention	0	0	0
No of public interest disclosures (received since 1 Jan 2012) that have been finalised in this reporting period	0	0	0
Has Council established an internal reporting policy?	YES		
Has the head of your public authority taken action to meet their staff awareness obligations?	YES	Training by Council, Links on Council's internet and intranet site, Training provided to new staff during induction	

## 29. Compliance with the NSW Carers (Recognition) Act 2010

### a) Education Strategies

Council provides information to staff to ensure awareness of the Act and the Charter.

### b) Consultation and Liaison with Carers

As no staff identified themselves as Carers in accordance with the Act, no follow up consultation was required. Council was not required to adopt new policies or make any amendments to existing policies.

## 30. Disability Inclusion Act 2014

### Introduction

Council adopted the *Disability Inclusion Action Plan* (DIAP) 2017-2020 in July 2017. It is currently under review and will be presented for adoption in 2023.

A DIAP Implementation Plan developed by Council's Community Access Committee has been used to guide and track the delivery of the actions identified in the DIAP.

Council's DIAP is structured under the focus areas: Promoting Positive Community Attitudes and Behaviours; Ensuring Safe and Accessible Community Facilities; Increasing Access to Meaningful Employment; and Improving Access to Services through better Systems and Processes.

The DIAP is a part of Council's hierarchy of plans and strategies and includes actions relevant to all areas of Council. The actions in the DIAP Implementation Plan have been reflected in Council's Delivery Program and Operational Plan and reported on annually.

### Reporting

It is a legislative requirement that Council's Annual Report includes progress towards achievement of the *Disability Inclusion Action Plan 2017-2020* and that a copy of this section of the report be lodged with the Department of Communities and Justice (DCJ) and the Minister for Disability Services.

The following tables provide an update on the implementation of actions in the DIAP.

Strategic Goal	Action	Measurement	Link to CSP Objectives	Progress
<b>FOCUS AREA 1</b> Positive attitudes and behaviours	Deliver Disability Awareness training for Council staff	Number of Council officers who completed the training	C03, CI1	ONGOING On-line training sourced. Community Services and Library staff promote availability to staff.
	Compile and distribute a making your event accessibility guide to local and regional event organisers	Guide compiled and distributed	C02	COMPLETED Online information available on Council's website as part of event information.
	Conduct Aboriginal Cultural Awareness for all Council staff	Number of Council officers who completed the training	C03	ONGOING Managers undertook initial training. Further training to be organised as part of Council's Learning & Development Plan.
	Support the development of a Disability Support Service Interagency in Yass	Interagency established	C03, CI4	COMPLETED A Youth and Family Interagency group has been set up which includes all community and provider services (including disability services).
	Utilise International Day of People with Disability to promote inclusion to the general community	Positive media coverage	C03	COMPLETED

	Promote the importance of access to businesses in the main street of Yass	Pre and post survey to determine business owners' attitudes towards access	C03	ONGOING Audit report distributed to Committee Members 10 Sept 2018. Access must be considered as part of any approval for publicly accessible buildings and is routinely part of pre-lodgement discussions.
<b>FOCUS AREA 2</b> <b>Safe and accessible community facilities</b>	Audit Council buildings and facilities to ensure compliance with related standards. Prepare an annual program of accessibility upgrades for public halls and amenities	Audit completed  Annual upgrade program implemented	IN4	Project placed on hold pending the design and development of a new Civic Precinct.
	Undertake physical access improvements to main entry of Council's Administration Office	Works completed	IN4	Project placed on hold pending the design and development of a new Civic Precinct.
	Provide disabled toilet facilities in Council's Administration Office	Works completed	IN4	A disabled toilet facility provided. Project placed on hold pending the design and development of a new Civic Precinct
	Undertake an audit of designated accessible parking spaces on-street and in car parks in the CBD, town, and villages to identify the number of spaces available in close proximity to key services and their compliance with access standards and develop a strategy to address needs	Audit completed	IN3	Project brief prepared.
	Install automatic doors at the Yass Visitor Information Centre	Works completed	EC2 and IN4	COMPLETED
	Prioritise DIAP actions and integrate with actions that are contained in the PAMP	Increased number of continuous paths of travel that link key destinations throughout the LGA	IN4	COMPLETED Considered in the development of the PAMP and annual budget allocations.
	Develop and implement a program for installing and upgrading kerb ramps and footpaths to improve continuous accessible paths of travel and deliver access outcomes. Priority locations include Town and village centres, Council buildings linked to designated accessible car parking and key transport nodes			COMPLETED Part of the PAMP

<b>FOCUS AREA 3 Increase access to meaningful employment</b>	Work with disability services employment organisations to identify opportunities for employment and work experience at Council and within the community	Numbers of placements filled at Council and within the community	EC5	ONGOING Relationships being developed
	Review Council's recruitment processes, forms and languages for accessibility	Review undertaken	EC5	ONGOING Review of recruitment process continual process
<b>FOCUS AREA 4 Improve access to services through better systems and processes</b>	Review Council's current communication methods (print and social media) to comply with level AA in the W2C's Web Content Accessibility Guidelines	Audit of accessibility undertaken	CL1, C02 and CL3	COMPLETED Format for printed documents altered so captions included for all illustrations/photographs and colour contrasting being used.
	Investigate implementation of a process that will facilitate communication with customers who have a disability. This may include promotion of new accessible technologies including web self - service, web chat and video calls	Investigation completed  Report provided to Access Committee	CL1	COMPLETED New website was launched August 2018 compliant with the relevant standards. Access Committee representative joined working group to review format. A new website is planned for 2023 with improved communications for customers with disability.
	Ensure that Yass Valley Council's web service complies with the web accessibility national transition	Audit completed	CL2, CL3	COMPLETED New website launched August 2018.
	Undertake an audit of Yass Valley's public transport system to identify service provision gaps and work with service providers to maximise access to public transport	Gaps identified.  Access improvements made.	IN2, CO1, CL3	Deferred
	Improve access to health services by working with NSW Health including Southern Local District and the Yass Community Consultative Committee to identify gaps in service provision and seek funding to maximise access	Audit completed	CO1, CL3	Ongoing advocacy undertaken seeking upgraded facilities at Yass Hospital.
	Provide an annual report to the Community Access Committee that confirms the number of Development Applications submitted to Council for works that have resulted in improvement to publically accessible infrastructure	Report provided	CO1	All Development Applications are required to be assessed against the <i>Disability Discrimination Act 1992</i> and the Building Code of Australia. Report to extract information from Council's Development Application Register not yet designed.

### 31. Fisheries Management ACT 1994

N/A to Yass Valley Council.

### 32. Community Services

During the 2021-22FY, Council refocused on community by supporting and hosting the following community events.

- Yass Valley Community Christmas Parade and Night Markets, December 2021
- Alive in the Park, May 2022. This event won an award from NSW Local Government for the “Most Innovative Youth Week Program”
- School Holiday Programs were held each break in the Yass Valley Library. With additional grant funding by NSW Government, Council has been able to grow the range of activities on offer.



Attachment A

# Performance Reporting



# Progress Reporting

July – December 2021

## Delivery Program

2017/18 – 2020/21

yass valley council

the country the people

# Access to Information

You can find out information about Council by reading the meeting agenda papers, subscribing to the online newsletter, checking out our website and Facebook pages or by visiting Council's administration office in Yass.

We also produce a newsletter, 'The Valley Views' which is mailed to all residents and businesses three times per year.

## How to contact us

In person:

Yass Valley Council  
209 Comur Street  
YASS NSW 2582

Monday to Friday, 9.00am to 4.30pm

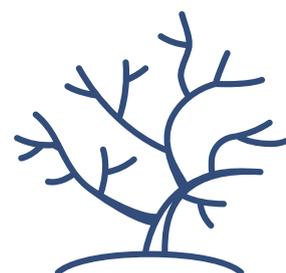
Phone 02 6226 1477 (8.30am – 5.00pm)

After Hours 02 6226 1477

Mail PO Box 6, YASS NSW 2582

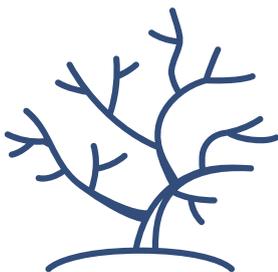
Email [council@yass.nsw.gov.au](mailto:council@yass.nsw.gov.au)

Website [www.yassvalley.nsw.gov.au](http://www.yassvalley.nsw.gov.au)



# Contents

Introduction .....	3
Overview .....	5
Achievements.....	6
Progress Summary .....	7
Our Environment.....	8
Our Economy.....	12
Our Community.....	15
Our Infrastructure .....	18
Our Civic Leadership.....	19



# Introduction

This Delivery Program Progress report forms part of Yass Valley Council's implementation of the Integrated Planning and Reporting (IPR) Framework.

Council's use of this framework complies with the *Local government Act 1993*. Specifically:

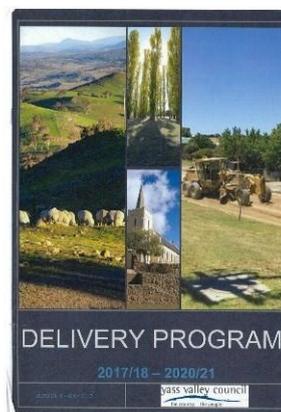
## The Tablelands Regional Community Strategic Plan 2016 – 2036

- Sets out our community's goals and aspirations
- Outlines the strategies and objectives to achieve these goals and aspirations
- Contains measures to check progress
- Is used by Yass Valley, Goulburn Mulwaree, and Upper Lachlan Councils



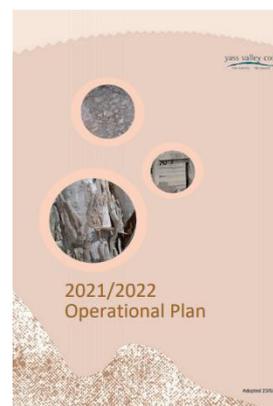
## Delivery Program 2017-2021

- Details Council commitments and priorities during its four-year term
- Contains actions to achieve the objectives set out in the Community Strategic Plan for the Yass Valley community



## Operational Plan 2021-2022

- Details of activities Council will undertake during the financial year to implement the Delivery Program
- It includes the annual budget adopted by Council, Statement of Revenue Policy, and the annual Fees and Charges for Council's services.

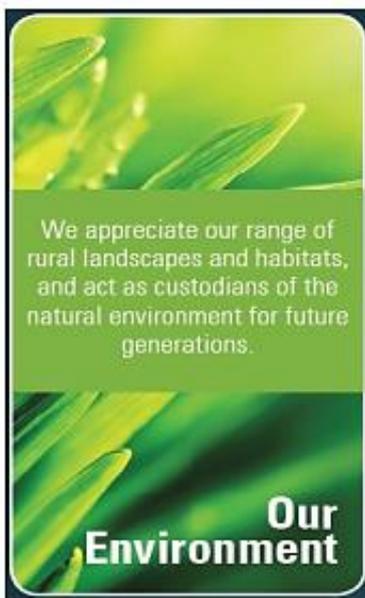


# Overview

We are pleased to report progress on Yass Valley Council’s four-year Delivery Program for the period July to December 2021.

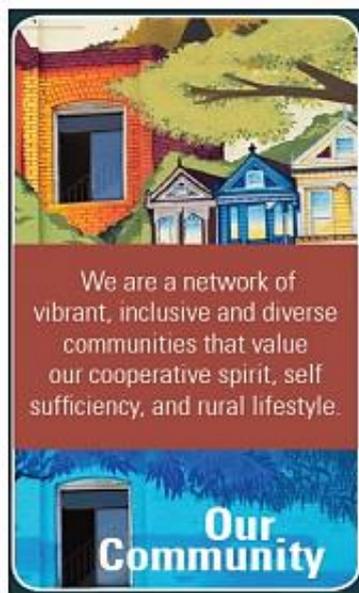
The actions in Council’s Delivery Program sets out what will be done to meet the objectives of our long-term Regional Community Strategic Plan (The Tablelands Regional Strategic Plan 2016 - 2036).

We have set out this plan along the 5 strategic pillars so that the links to the CSP are easily identified and we have developed measures to demonstrate how we are progressing towards these goals.



We appreciate our range of rural landscapes and habitats, and act as custodians of the natural environment for future generations.

**Our Environment**



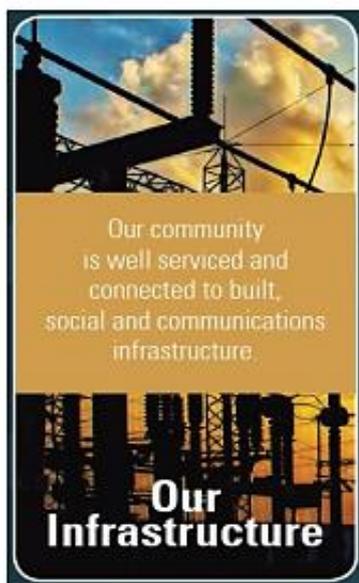
We are a network of vibrant, inclusive and diverse communities that value our cooperative spirit, self sufficiency, and rural lifestyle.

**Our Community**



We have a strong regional economy experiencing sustainable growth, which provides for a diverse range of employment opportunities.

**Our Economy**



Our community is well serviced and connected to built, social and communications infrastructure.

**Our Infrastructure**



Our leaders operate ethically and implement good governance. We empower our residents with the tools to participate actively in the development of our communities.

**Our Civic Leadership**

# Achievements

We are happy to report a number of completed projects and achievements for this reporting period.

## Learn to Ride Cycleway

The Learn to Ride cycleway in Miles Franklin Park, Yass was officially opened by Member for Goulburn Wendy Tuckerman, Yass Valley Council General Manager Chris Berry and Ania Wardle from Yass Community Grants today.

The facility imitates a real road environment, complete with road signs, a roundabout, a pedestrian crossing and footpaths to provide a safe space for young cyclists to learn valuable riding skills



## Development Application for the Crago Mill Precinct

A community precinct in Yass, inclusive of a world-class library, café and space for long-term government tenants and community groups, such as Headspace, is moving ahead.

The development application (DA) for the proposed precinct was submitted during the reporting period and went on public exhibition (Monday, 31 January 2022) and the community can provide submissions until 5:00 pm on Monday, 28



## Council progresses to stage one of the Yass Water Treatment Plant upgrade

Council has accepted a grant of \$2.543 million from the NSW Government's Housing Acceleration Fund to complete stage one of the Yass Water Treatment Plant upgrade.

Under stage one, Council will install bubble plume aeration at Yass Dam, upgrade the raw water pump station, and complete urgent works at the Yass Water Treatment Plant.



## Construction of 5 Shared Paths

Under the LRCI grant program we constructed 5 shared pathways throughout the Valley – Queen St Binlalong, Dutton Street Yass, Alf Fletcher Park and Bywong Street Sutton



### **Stage 1 - Nanima Road Rehabilitation**

The first 5kms of the Nanima Road Rehabilitation were completed – this included a total pavement reconstruction, tree removal, widening and drainage works.



### **Illalong Road Seg 7 Road Rehabilitation**

Under the Fixing Local Roads grant program, we rehabilitated segment 7 of Illalong Road.

Works included widening, pavement rehabilitation and drainage works.



### **Dog Trap Road Seg 7B & 8 Road Rehabilitation**

Under the Fixing Local Roads grant program, we rehabilitated segment 7B & 8 of Dog Trap Road.

Works included widening, pavement rehabilitation and drainage works.



### **Wee Jasper Road Seg 68 Road Rehabilitation – 1.1km**

Under the Regional Road Repair grant program, we rehabilitated segment 68 of Wee Jasper Road and the intersection of Good Hope Road.

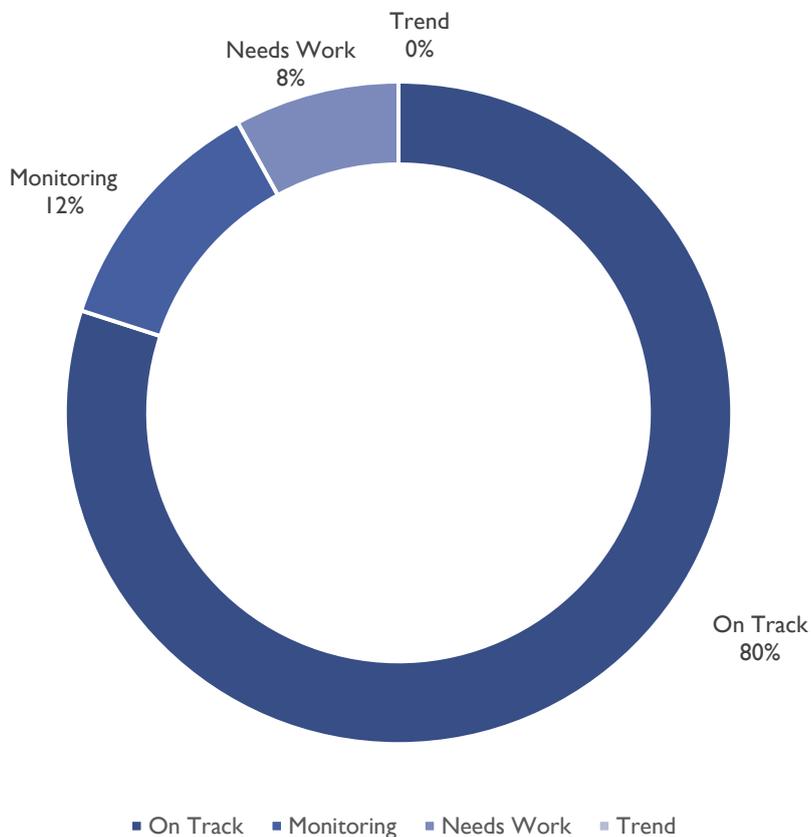
Works included road widening, pavement construction, sealing, culvert extensions, power relocation and line marking.



# Progress Summary

This report reflects our six-month progress against the performance indicators in the Delivery Program. The following rating scale is used to ensure consistency and transparency when assessing the status of each indicator. Performance indicators in this document are actions prescribed in our Operational Plan as their completion furthers the Delivery Program outcomes.

Rating Scale	Symbol	Description
On Track		When the 'actual' is either equal or better than the set target.
Monitoring		Corporate variance of $\pm 10\%$ applies to the set target and is considered achievable, feasible and realistic for performance improvement, with the exception of Legislative requirements
Needs Work		When the 'actual' is either below or above the corporate variance
Trend		Shows a pattern of change data over time where setting a target is not possible





# Strategic Pillar 1

## Our Environment

*We appreciate our range of rural landscapes and habitats, and act as custodians of the natural environment for future generations.*

Performance Indicator	Status	Progress Comment
<b>EN1 - Protect and enhance the existing natural environment, including flora and fauna native to the region</b>		
Protect our natural assets in line with community values.		Yass River water monitoring undertaken on a monthly basis. Biodiversity Assessments undertaken as required for Planning Proposals and Development Applications.
Work with Office of Environment & Heritage (OEH) to maintain a network of connected native vegetation (including reserves and council land).		Most recent OEH mapping is used in our Biodiversity layer to inform Development Application assessments.  Priority Council managed sites have been assessed and condition reports prepared using the approved methodology.  We are currently awaiting grant announcements.
Meet obligations for weed control in the Yass Valley Local Government Area.		Spray contractors completed the priority grass program and commenced the summer woody weed program. \$100 000 in budget for this financial year.  We met with Weeds Focus Group.  We conducted outreach activities with social media and attendance at markets in LGA.  All high-risk pathways inspected.  Targets met.
<b>EN2 – Adopt environmental sustainability practices</b>		
Implement Council’s Environmental Sustainability Policy across all Council operations.		Policy and implementation require a review after Council Election.  Risk assessment noted by Council and in place.
Improve water efficiency of Council operations.		New water efficient systems included in the design of new amenities at Sutton & Murrumbateman.

Performance Indicator	Status	Progress Comment
<b>EN2 – Adopt environmental sustainability practices</b>		
Conduct engagement programs that encourage positive behaviour change in the community.		Sustainability Sunday posts on Facebook covering a broad range of environmental topics, and the Yass Valley Eco Champs promotional program, which is continuing.
Work with schools to increase awareness of caring for the local environment urban design principles in development.		EnviroMentors education program (run by Keep Australia Beautiful) engaged for workshops in local primary schools in 2022, part funded by CRJO.
Consider water sensitive urban design principles in development assessment.		Water sensitive urban design principles are considered in the assessment of all major developments.
<b>EN3 – Protect and rehabilitate waterways and catchments</b>		
Engage with the community and external agencies to deliver programs which improve the health of the Yass River and tributaries.		We are contributing to vegetation assessments (done by the Natural Resource & Sustainability Officer) which will be completed in Feb 2022.
Increase community awareness of the importance of stormwater health and quality.		H2OK Community Stormwater Education project has concluded. All targets met or exceeded.
Deliver Plan of Management for the Yass Gorge.		Plan of Management delivered and maintenance activities ongoing.
<b>EN4 - Maintain a balance between growth, development and environmental protection through sensible planning</b>		
Ensure Council's statutory planning instruments are up to date and reflective of community needs.		Two amendments were finalised and came into effect during this period, being a site for a Highway Service Centre on the Barton Highway at Murrumbateman, and rezoning land at 2402 Sutton Road, Sutton for future residential development.
Ensure Development Application assessment is thorough and efficient.		The Public Spaces Legacy Program development assessment efficiency targets have been achieved (subject to final review by DPIE). This included a reduction in gross median assessment times for development applications and 100% usage of the NSW Planning Portal.
<b>EN5 - To investigate and implement approaches to reduce our carbon footprint</b>		
Reduce rubbish to landfill through effective waste management and recycling.		Council continues to reduce the waste to land fill through active work with the community and an active approach to rubbish separation at the waste transfer stations.

Performance Indicator	Status	Progress Comment
<b><i>EN5 - To investigate and implement approaches to reduce our carbon footprint cont'd</i></b>		
<b>Work with local businesses to encourage recycling.</b>		We are working with local waste contractors to ensure waste is appropriately separated prior to being dropped off at the waste transfer stations.
<b>Promote initiatives in the community such as Eat/Shop Local, Love your Leftovers and being efficient with electricity.</b>		Yass Valley Eco Champs promotional program is continuing as long as we have local businesses who are interested in being involved.
<b>Investigate low carbon technologies when Council assets are developed or due for replacement.</b>		Quotation for PV systems have been accepted and installation will commence January 2022 at Council Depot, Water Treatment Plant and Sewage Treatment Plant.
<b>Encourage efficient use of renewable energy by Yass Valley households.</b>		Continues to be a theme in Sustainability Sunday items on Facebook.





## Strategic Pillar 2

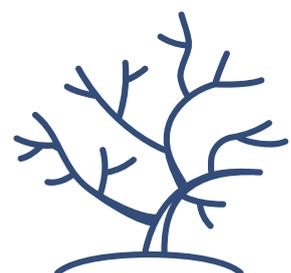
# Our Economy

*We have a strong regional economy experiencing sustainable growth, which provides for a diverse range of employment opportunities.*

Performance Indicator	Status	Progress Comment
<b><i>EC1 – Capitalise on the region’s close proximity to Canberra and its position as a convenient hub to Southeast Australia to attract industry and investment.</i></b>		
<b>Facilitate business excellence, innovation and collaboration in the Yass Valley LGA to build stronger business networks and support structures identified through the Economic Development Committee and relevant government agencies and community organisations.</b>		Work continued to identify opportunities for innovation and collaboration.
<b>Enhance and promote the Yass Valley brand to drive positive economic activity.</b>		<p>Council has been working with the Yass Valley Business Council to develop a Small Business Month program of activities for all small businesses within the Yass Valley LGA to be held in March 2022.</p> <p>Council received a grant to run online workshops for local small businesses. It is hoped that one of the sessions will be on marketing and social media to allow businesses to better promote themselves and the region.</p>
<b><i>EC 2 - Jointly develop appropriate tourism opportunities and promote the region as a destination</i></b>		
<b>Enhance and promote the Yass Valley brand to drive positive tourism outcomes.</b>		<p>Staff continue to promote the Yass Valley brand through positive social media and support of associations, such as the Canberra District Wine Association.</p> <p>In late 2021 we signed a promotional project with the Australian Women’s Weekly to film their Easter 2022 show in the Yass Valley.</p>

Performance Indicator	Status	Progress Comment
<b><i>EC 2 - Jointly develop appropriate tourism opportunities and promote the region as a destination</i></b>		
<b>Collaborate with regional tourism stakeholders.</b>		<p>Council is an active member of DSNSW. We are involved in familiarisation visits to the surrounding regions to ensure that we can cross promote each LGA at all Visitor Information Centres.</p> <p>Work is currently being undertaken on a series of themed trails that will cross over all the regions within the Southern Tablelands.</p>
<b><i>EC3 - Support and foster conditions that enable local and small/home-based businesses to grow</i></b>		
<b>Identify and participate in initiatives that assist small business.</b>		<p>The monthly small business and industry eNewsletter continues to be of value. The eNewsletter was put on hold during the NSW lockdown and replaced with emails with information on NSW Government requirements and support packages. These were sent out to the relevant businesses and industry to limit overwhelming owners with information.</p> <p>Staff created a small business register that is regularly used to distribute information ranging from grant opportunities to small business workshops and participation in event such as the Community Christmas Parade.</p> <p>Council has extended its partnership with ServiceNSW to work together to support local small business.</p> <p>Staff continue to participate in the Yass Valley Business Chamber meetings and functions.</p>
<b><i>EC4 - Foster and develop a diverse, adaptive and innovative agricultural industry</i></b>		
<b>Protect rural lands for agricultural purposes.</b>		<p>The following are considered in the assessment of development applications in rural zones, in accordance with the <i>Yass Valley Local Environmental Plan 2013</i>:</p> <ul style="list-style-type: none"> <li>• relevant zone objectives.</li> <li>• prescribed minimum lot size or average lot size provisions.</li> <li>• consideration of potential land use conflict between existing and proposed development, particularly between residential and rural land uses.</li> <li>• potential for subdivisions to adversely affect the use of the development site and surrounding land for agricultural purposes.</li> </ul>

Performance Indicator	Status	Progress Comment
<b><i>EC4 - Foster and develop a diverse, adaptive and innovative agricultural industry</i></b>		
<b>Identify opportunities and barriers for the agricultural industry in Yass Valley.</b>		<p>Council continues to identify support available for small business and provide information on financial support available.</p> <p>Council is in regular contact with RDASI to ensure that any relevant information which can assist the local agriculture industry is passed on.</p>
<b><i>EC5 - Encourage collaboration between businesses, government and training providers to develop employment and training opportunities for young people in the region</i></b>		
<b>Facilitate networking and collaboration amongst stakeholders.</b>		<p>Council continues to establish strong collaboration and networking connections through opportunities such as assisting with the rebranding of the Canberra District Wine Association. This association includes over 40 wineries within the Yass Valley LGA. Council provided financial and in-kind support.</p> <p>Engagement with Agriculture Industry groups, including NSW Farmers, has commenced and will remain a priority objective in 2022.</p>



# Strategic Pillar 3

## Our community

*We are a network of vibrant, inclusive and diverse communities that value our rural lifestyle.*

Performance Indicator	Status	Progress Comment
<b>CO1- Facilitate and encourage equitable access to community infrastructure and services such as health care, education and transport</b>		
Provide an accessible library service to all of the community.		COVID restrictions again impacted on accessibility of the library mobile van. During this time Council has taken the opportunity to undertake repairs in anticipation of reinstating the service in 2022.
Advocate to the State Government and relevant agencies to ensure that transport, health and educational services are delivered equitably to all residents.		Council continues to advocate for the delivery of State Government services for our community.
Ensure plans are in place for accessible community facilities and services in consultation with the Access Committee.		The DIAP will be developed as part of the IP&R process in early 2022.
<b>CO2 - Encourage and facilitate active and creative participation in community life</b>		
Deliver robust and diverse community engagement opportunities.		<p>Council's Director Corporate &amp; Community (DCC) met with most village community associations (where Covid allowed). This engagement resulted in participation from various villages in the Community Christmas Parade.</p> <p>Council's DCC has engaged with Yass Headspace and is an active member of the Yass Youth Steering Committee which involved almost a dozen youth providers.</p> <p>Work continued to engage with organisations who provide services to seniors within the LGA.</p>
Ensure the community is well informed about its projects, policies and programs.		Council conducted extensive community consultation during the last 6 months as part of the Community Strategic Plan. Results of this consultation are being gathered and will be made public in early 2022.
Develop and implement a Public Art Strategy that includes specific actions for the development of creative pursuits.		This is continuing to be considered as part of the new Civic Centre development.

Performance Indicator	Status	Progress Comment
<b>CO2 - Encourage and facilitate active and creative participation in community life cont'd</b>		
Provide a library service that facilitates creative participation in community life.		Council's children, youth and adult programs at the library were well attended by community members. Staff continually reviewed the programs, seeking input from the community on what they would like to see offered by the library.
Support the growth of a diverse range of community events.		Council's Director Corporate & Community developed a range of community events Council can assist community groups host. The first example of this type of activity was the Community Christmas Parade. We are also working on Small Business Month, Youth Week and Seniors Festival in 2022 to name a few.
<b>CO3 - Foster and encourage positive social behaviours to maintain our safe, healthy and connected community</b>		
Encourage and support existing and new interagency groups.		The Yass Youth Working Group is no longer active, however the Director Corporate & Community's participation in the Youth Steering Committee (combined with the Interagency group) is looking to support activities for the youth in the Yass Valley.
<b>CO3 - Foster and encourage positive social behaviours to maintain our safe, healthy and connected community cont'd</b>		
Connecting the community to Yass Valley Council through a range of Advisory Committees.		The new Council will confirm which Advisory Committees they wish to see moving forward.
Support the growth and development of volunteering.		The Yass Suicide Prevention Network is now up and running. This group is made up of volunteers from throughout the Yass Valley and beyond.  The Director Corporate & Community has engaged with the Yass Vine Foodcare Shop where Council staff have volunteered their time to assist vulnerable community members. Both Council staff and volunteers made up and delivered emergency food hampers during the Covid restrictions and continue to be available to undertake this activity as long as Covid continues.
Develop a Crime Prevention Plan.		Yass Valley crime statistics are monitored to determine the need for a Crime Prevention Plan. Current crime statistics indicate that the response by the NSW Police is adequate for the local government area.
Foster road safety awareness.		Preparation works commenced to deliver the Safer Road Program in period January to June 2022.

Performance Indicator	Status	Progress Comment
<b><i>CO4 - Recognise and celebrate our diverse cultural identities and protect and maintain our community's natural and built environment</i></b>		
<b>Continue the Heritage Advisory Service.</b>		Council's Heritage Advisor continued to attend Council's offices monthly and to advise planning staff and property owners.
<b>Continue the Local Heritage Grants Program.</b>		Projects completed during this period were the replacement of the roof on former Binalong Store and the replacement of the Bowning Hall floor.
<b><i>CO4 - Recognise and celebrate our diverse cultural identities and protect and maintain our community's natural and built environment cont'd</i></b>		
<b>Implement the Yass Valley Aboriginal Reconciliation Action Plan in conjunction with the Aboriginal Advisory Committee.</b>		Council's Director Corporate & Community Services commenced reviewing the Yass Valley Reconciliation Action Plan and will work with the Aboriginal Advisory Committee to ensure it is finalised and implemented.
<b><i>CO5 - Maintain our rural lifestyle</i></b>		
<b>Ensure the community is attractive and vibrant while maintaining our village atmosphere.</b>		Council introduced a Grant Officer into the organisation structure to assist communities apply for grant funding to ensure the villages remain vibrant and attractive. This role is expected to be filled in early 2022.



## Strategic Pillar 4

# Our Infrastructure

*Our community is well serviced and connected to built, social and communications infrastructure.*

Performance Indicator	Status	Progress Comment
<b><i>IN1 – Develop high speed rail links between the region, Canberra, Sydney and Melbourne</i></b>		
<b>Assess the advantages and disadvantages for Yass Valley of any high-speed rail proposal.</b>		Council will assess all proposals when they are provided. No proposals received.
<b><i>IN2 - Improve public transport links to connect towns within the region and increase access to major centres</i></b>		
<b>Lobby the Federal and State Governments to upgrade the Barton Highway.</b>		Council regularly promotes awareness of the need to duplicate the Barton Highway through political and administrative channels. Work commenced on the duplication of the Barton Highway during the reporting period.
<b>Advocate for public transport links or improved services where there is a demonstrated community need.</b>		During the reporting period no additional public transport needs were identified requiring Council advocacy.
<b>Seek funding opportunities to deliver upgrade works on regional roads.</b>		Council was successful in obtaining a \$230k grant from the Regional Road Repair Program to undertake road Stage 1 rehabilitation works on Wee Jasper Road between Gums Lane and Green Street.  Council was successful in obtaining a grant for \$660k from the Safer Road/Blackspot program for safety improvements on Murrumbateman Road near Dicks Creek Road.

Performance Indicator	Status	Progress Comment
<b><i>IN3 - Maintain and improve road infrastructure and connectivity</i></b>		
<p>Deliver transport asset infrastructure, maintenance, renewal and enhancement programs for urban, rural and regional roads to maintain or improve overall condition.</p>		<p>Council was successful in receiving a number of grants for the rehabilitation of the network: including:</p> <ul style="list-style-type: none"> <li>\$230k for regional road repairs (Wee Jasper Road Gums Lane to Green Street)</li> <li>\$660k for safety improvements Murrumbateman Road</li> <li>\$3.5M for local road rehab (stage 1 Back Creek Road)</li> <li>\$64k – safety improvements Rossi St near Mt Carmel PS</li> <li>\$64k – safety improvements Lot Street near Gundaroo PS</li> <li>\$530k safety improvements Yass PS</li> <li>\$213k Stage 1 safety improvements Berinba PS</li> <li>\$188k Stage 2 Safety Improvements Berinba PS</li> <li>\$745k safety improvements Mulligans Flat Road</li> <li>\$365k safety improvements Nanima Road</li> </ul>
<p><b>Deliver Roads &amp; Maritime Services (RMS) state road maintenance and renewal programs in accordance with the Road Maintenance Council Contract.</b></p>		<p>Council delivered the level of service on state roads in accordance with the contract (RMCC) agreed with TfNSW and to the satisfaction of TfNSW representatives.</p> <p>Council continues to work on the upgrading of the R2 certification requirements needed to complete more complex renewal tasks.</p>
<b><i>IN4 - Maintain and update existing community facilities and support the development of new community infrastructure as needed.</i></b>		
<p><b>Develop and maintain new and existing recreational and community assets to address our communities needs in a sustainable manner.</b></p>		<p>Council continued to maintain recreational assets in a sustainable manner. A number of large trees were required to be removed due to safety concerns, which will be replaced at the appropriate time.</p> <p>Council continues to work with community groups to seek grant funding to develop and upgrade recreational assets to meet community expectations.</p>

Performance Indicator	Status	Progress Comment
<b>IN4 - Maintain and update existing community facilities and support the development of new community infrastructure as needed.</b>		
Ensure sufficient land is appropriately located for future Council facilities and emergency services.		Council planned the development of an open space strategy that will identify appropriate open space requirements. The North Murrumbateman masterplan also seeks to identify appropriate spatial requirements within north Murrumbateman.
<b>IN5 - Ensure high quality water supply options for the towns in the region</b>		
Council supplies quality water, that addresses the community needs.		Council has maintained water quality and supply to the network. Water supplied was all times during the June to December period been safe to consume. Due to the wet weather, there have been a number of occasions where the water has not met the Australian Drinking Water Guidelines for colour and taste.
<b>IN5 - Ensure high quality water supply options for the towns in the region</b>		
Council caters for growth to ensure we meet future community needs.		The Yass to Murrumbateman water transfer pipeline and supporting components were completed and Murrumbateman is now supplied with water from the Yass Water Treatment Plant.  Studies to prepare an Integrated Water Cycle Management Plan (water) are underway. Data collection and analysis is nearly complete including detailed sewer modelling with flow gauging. The paper is nearing completion.
Council makes quality enhancements that address community needs.		Council to undertake a staged approach for Yass WTP Upgrade. Stage 1 works will now include upgrade to the Raw Water Pump Station and bubble plume aeration of Yass Dam. This has been agreed and construction started in the July to December period and will be completed in the January to June 2022 reporting period. The completion of the peer review of stage 2 and 3 works has resulted in a number of changes to the approach and this will now progress to detailed design.
<b>IN6 - Provide an efficient and sustainable waste service</b>		
Council provides a quality sewer network that address the community needs.		Performance of the Yass and Murrumbateman sewerage systems were in compliance with the EPA requirements except for very minor exceedances due to the effect of extreme wet weather.
Council caters for growth to meet future community needs.		Wellington Road pump station is nearing completion of construction. New areas of development are being reviewed.

Performance Indicator	Status	Progress Comment
<b><i>IN6 - Provide an efficient and sustainable waste service cont'd</i></b>		
Council makes quality enhancements that address community needs.		Upgrades to the Ford St Pump Station have been completed. Minor service upgrades to maintain the efficiency of the sewer network have been completed.
Provide an efficient and sustainable waste service.		Council provided waste service in accordance with service standards and the number of missed bins was within agreed range.
<b><i>IN7 - Secure improvements for and future proof telecommunications infrastructure</i></b>		
Advocate for servicing of mobile blackspot areas.		Council will advocate whenever these concerns are known.
<b><i>IN7 - Secure improvements for and future proof telecommunications infrastructure cont'd.</i></b>		
Advocate for a more stable communication network.		Council will advocate whenever these concerns are known.
<b><i>IN8 – Improve accessibility to and support the development of health and medical facilities in the region</i></b>		
Continue to advocate on behalf of the community for health and medical facilities in the <i>region</i> .		Council continues to advocate for health and medical facilities for the region.
<b><i>IN9 - Improve accessibility to and support the development of education and training facilities in the region</i></b>		
Continue to advocate on behalf of the community for education and training activities to serve our residents.		Council's continued advocacy over a number of years for a primary school in Murrumbateman has been realised, with a development application being lodged with the NSW Department of Planning, Infrastructure and Environment.



## Strategic Pillar 5

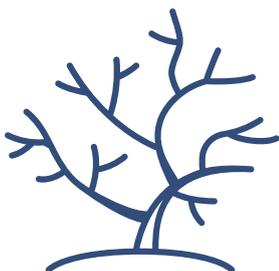
# Our Civic Leadership

*Our leaders operate ethically and implement good governance. We empower our residents with the tools to participate actively in the development of our communities.*

Performance Indicator	Status	Progress Comment
<b>CL1 – Effect resourceful and respectful leadership and attentive representation of the community</b>		
<b>Ensure activities carried out in Yass Valley are in a safe manner and meet legislative requirements.</b>		<p>Inspection activities were severely impacted by COVID-19 restrictions during the reporting period.</p> <p>Provision of advice to business premises on COVID-19 requirements – educative approach undertaken.</p> <p>Food Inspections focussed on high-risk premises - pubs/clubs and large volume food premises (27 conducted).</p> <p>Swimming pool inspections with NSW Health (1 premises).</p> <p>OSSM inspections of district wineries &amp; private properties (19 conducted).</p> <p>Notices/Orders issued for Food premises/residential properties (health issues with rubbish/hoarding).</p> <p>Meeting with community groups and surrounding LGAs on strategies to address dumping/fill.</p> <p>18 Protection of the Environment Notices/Orders issued (filling/dumping).</p> <p>2 Companion Animals Orders (Dangerous/Menacing dogs).</p> <p>50 Companion Animals Advisory letters.</p> <p>18 Infringement notices (total of \$ 7705.00).</p>
<b>Address the community’s needs in a sustainable manner.</b>		We constantly monitor decisions about services and infrastructure for the community in the ten-year Long Term Financial Plan. This ensures Council can address the community’s needs in a sustainable manner.
<b>Meet its objective through improving the effectiveness of risk management, controls and governance processes.</b>		Council staff continue to monitor and improve its risk management, controls and governance processes.

Performance Indicator	Status	Progress Comment
<b>CL1 – Effect resourceful and respectful leadership and attentive representation of the community</b>		
Be compliant, more efficient and effective.		Work continues in this area.
Improve Council's operating performance (operating performance ratio).		<p>The benchmark is greater than 0%. Council achieved the following Operating performance ratio results:</p> <p>2017/18 5.49%</p> <p>2018/19 5.59%</p> <p>2019/20 12.08%</p> <p>2020/21 -1.35%</p> <p>The 2020/21 result was negatively impacted by one off large amounts of Capital grants received, a significant amount of assets being gifted to Council and a steep increase in depreciation costs due to asset revaluations and gifted assets.</p>
Maximise Council's ability to generate income.		Council regularly reviews its investment and cash management methodology to maximize income. Fees and charges are reviewed annually to ensure income is generated to cover operational costs.
Ensure that Council assets are being renewed faster than they are deteriorating.		Council's Buildings and infrastructure renewals ratio for 2020/21 was 134.30%. The benchmark is greater than 100%. This is projected to remain above 100%.
<b>CL2 - Encourage and facilitate open and respectful communication between the community, the private sector, Council and other government agencies</b>		
Make doing business with Council easier.		Council staff are working with businesses and community members to ensure it is easier to 'do business' with Council.
Inform and engage with the community on all actions of Council.		Council continues to improve its community engagement having increased Communications and Media staff expertise now onboard.
Undertake community engagement to ensure the community is involved in Council's decision-making process.		Council's Directors are actively engaging with community groups and members.
<b>CL3 – Collaborate and cooperate to achieve efficiencies and a greater voice in regional decision-making and encourage similar cooperation across other sectors and community groups.</b>		
Actively participate in the Canberra region of joint Councils (CRJO).		Council is an active member of the CRJO in all areas of operation, as well as the Mayor.

Performance Indicator	Status	Progress Comment
<b><i>CL4 - Actively investigate and communicate funding sources and collaboration opportunities that can strengthen the region</i></b>		
<b>Monitor and distribute information from government.</b>		Council's communication and media team monitor and distribute appropriate information in a timely manner.
<b><i>CL4 - Actively investigate and communicate funding sources and collaboration opportunities that can strengthen the region</i></b>		
<b>Facilitate networking in the region to share ideas.</b>		Council staff continue to engage with various regional groups to share ideas.





# Progress Reporting January – June 2022

Delivery Program  
2017/18 – 2020/21

# Access to Information

You can find out information about Council by reading the meeting agenda papers, subscribing to the online newsletter, checking out our website and Facebook pages or by visiting Council's administration office in Yass.

We also produce a newsletter, 'The Valley Views' which is mailed to all residents and businesses three times per year.

## How to contact us

### In person:

**Yass Valley Council**  
**209 Comur Street**  
**YASS NSW 2582**

**Monday to Friday, 9.00am to 4.30pm**

**Phone 02 6226 1477 (9.00am – 5.00pm)**

**After Hours 02 6226 1477**

**Mail PO Box 6, YASS NSW 2582**

**Email [council@yass.nsw.gov.au](mailto:council@yass.nsw.gov.au)**

**Website [www.yassvalley.nsw.gov.au](http://www.yassvalley.nsw.gov.au)**

# Contents

Introduction .....	4
Overview .....	6
Achievements.....	6
Progress Summary .....	7
Our Environment.....	8
Our Economy.....	14
Our Community.....	16
Our Infrastructure .....	19
Our Civic Leadership.....	19



# Introduction

This Delivery Program progress report forms part of Yass Valley Council's implementation of the Integrated Planning and Reporting (IPR) Framework.

Council's use of this framework complies with the *Local government Act 1993*. Specifically:

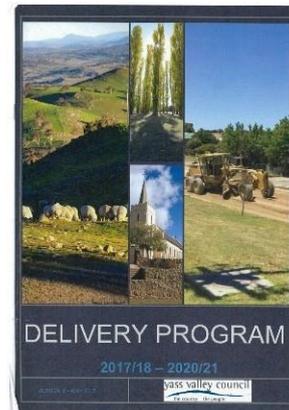
## The Tablelands Regional Community Strategic Plan 2016 – 2036

- Sets out our community's goals and aspirations
- Outlines the strategies and objectives to achieve these goals and aspirations
- Contains measures to check progress
- Is used by Yass Valley, Goulburn Mulwaree, and Upper Lachlan Councils



## Delivery Program 2017-2021

- Details Council commitments and priorities during its four-year term
- Contains actions to achieve the objectives set out in the Community Strategic Plan for the Yass Valley community



## Operational Plan 2021-2022

- Details of activities Council will undertake during the financial year to implement the Delivery Program
- It includes the annual budget adopted by Council, Statement of Revenue Policy, and the annual Fees and Charges for Council's services.

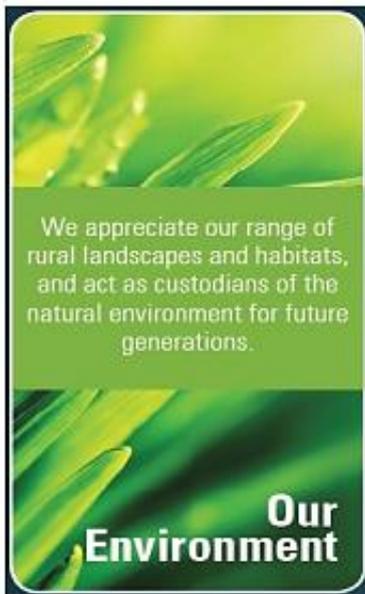


# Overview

We are pleased to report progress on Yass Valley Council’s four-year Delivery Program for the period January to June 2022.

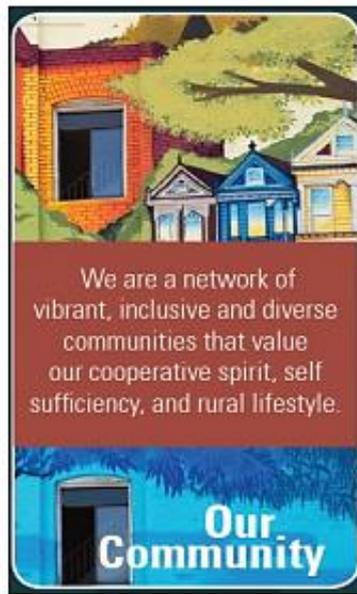
The actions in Council’s Delivery Program sets out what will be done to meet the objectives of our long-term Regional Community Strategic Plan (The Tablelands Regional Community Strategic Plan 2016 - 2036).

We have set out this plan along the 5 strategic pillars so that the links to the Regional CSP are easily identified and we have developed measures to demonstrate how we are progressing towards these goals.



We appreciate our range of rural landscapes and habitats, and act as custodians of the natural environment for future generations.

**Our Environment**



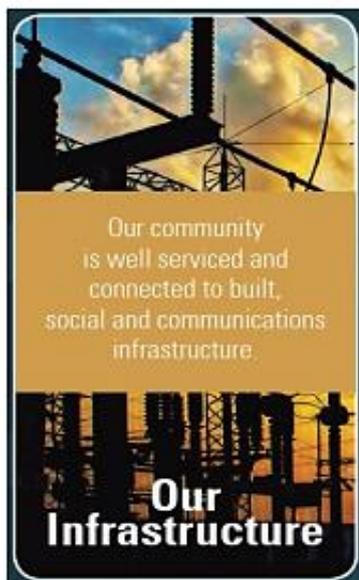
We are a network of vibrant, inclusive and diverse communities that value our cooperative spirit, self sufficiency, and rural lifestyle.

**Our Community**



We have a strong regional economy experiencing sustainable growth, which provides for a diverse range of employment opportunities.

**Our Economy**



Our community is well serviced and connected to built, social and communications infrastructure.

**Our Infrastructure**



Our leaders operate ethically and implement good governance.  
We empower our residents with the tools to participate actively in the development of our communities.

**Our Civic Leadership**

# Achievements

We are happy to report a number of completed projects and achievements for this reporting period.

## Alive in the Park



This successful event was run in collaboration between YASSarts and Yass Valley Council, the event included live music, food vans, markets, roaming performers, emergency service vehicle displays, headspace Yass hangout tents, Rotary jumping castle, moonlight cinema, and more.

## Getting to school has never been safer in Yass Valley

Work to install a refuge in front of Sutton Public School was completed in January, while work to improve pathways and parking at Yass Public School and Berinba Public School is well underway.

Safety improvements at Gundaroo Public School and Mount Carmel School are also nearing completion. Work is being jointly funded by Yass Valley Council and the Federal and NSW Governments' 2021/22 School Zone Infrastructure Sub-Program.



## Stage 2 and Stage 3 Nanima Road

Safety improvement works including tree removal, widening and drainage works.



## Stage one of the Yass Water Treatment Plant upgrade commences

Yass residents should soon see improvements to the quality of their drinking water as urgent upgrades at the Yass Water Treatment Plant and upgrades to the Raw Water Pump Station commence. This is the first stage of a three-stage project to better manage the consistency of quality drinking water and is being funded by a \$2.543 million grant from the NSW Government's Housing Acceleration Fund.



### Crago Mill Precinct Yass

Members of the public were invited to have their say on plans for the new Crago Mill Precinct in Yass.

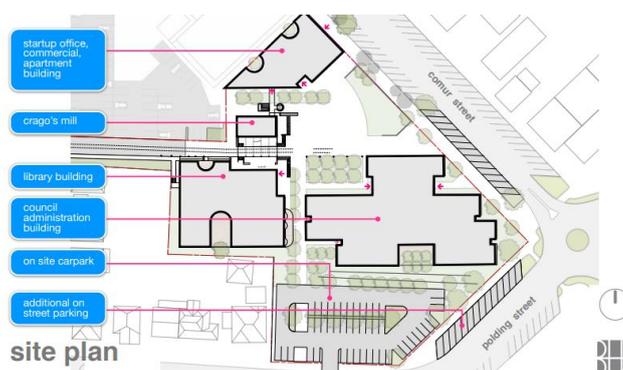
The project involves the enhancement and conversion of the former Crago's flour mill at 209 Comur Street, Yass

The development application (DA) went on public exhibition 31 January 2022 - 28 February 2022.

The DA proposes to demolish the old buildings adjoining the mill to make way for a single-storey public administration building and community library, two-storey commercial office building, public plaza, 67-space car park and additional on-street parking.

The precinct will include:

- A new library with a children's area and study centre;
- A refurbished Crago Mill with flexible space suitable for a café, gallery and museum;
- Community meeting rooms;
- A small business centre/work hub;
- Space for long-term tenants and community groups;
- Public amenities;
- A public plaza;
- On-site and on-street car parking; and
- A new Council administration building and Council chamber.



### Yass River Road Seg 5B & 6

### Walls Junction Road Seg 3

### Cusack Place Seg 1

### Good Hope Road Seg 9

Rehabilitation works included widening, pavement rehabilitation and drainage works.



### FLR Round 1 Year 2 delivery

### FLR Round 2 Year 1 delivery

Heavy patching, resealing and line marking throughout the Local Government Area.



## Murrumbateman Road Safety works

Safety improvement works including tree removal, widening and drainage works,



## First standard biodiversity certification for Yass Valley housing development

Applied for the first time in New South Wales, biodiversity certification will provide up-front protection for the environment at the Woodbury Ridge Estate housing development near Sutton.

The NSW Department of Planning and Environment said the standard certification under the *Biodiversity Conservation Act 2016* gives everyone certainty on how biodiversity values will be protected while achieving an economically viable housing estate.

The Woodbury Ridge Estate will see the development of up to 66 residential lots, as well as the retention of 130 hectares that contain biodiversity values such as the critically endangered box-gum woodland and superb parrot habitat.

The certification is a much more streamlined way of protecting our natural environment, while at the same time providing housing for our growing community.

## New Mayor and Deputy Mayor



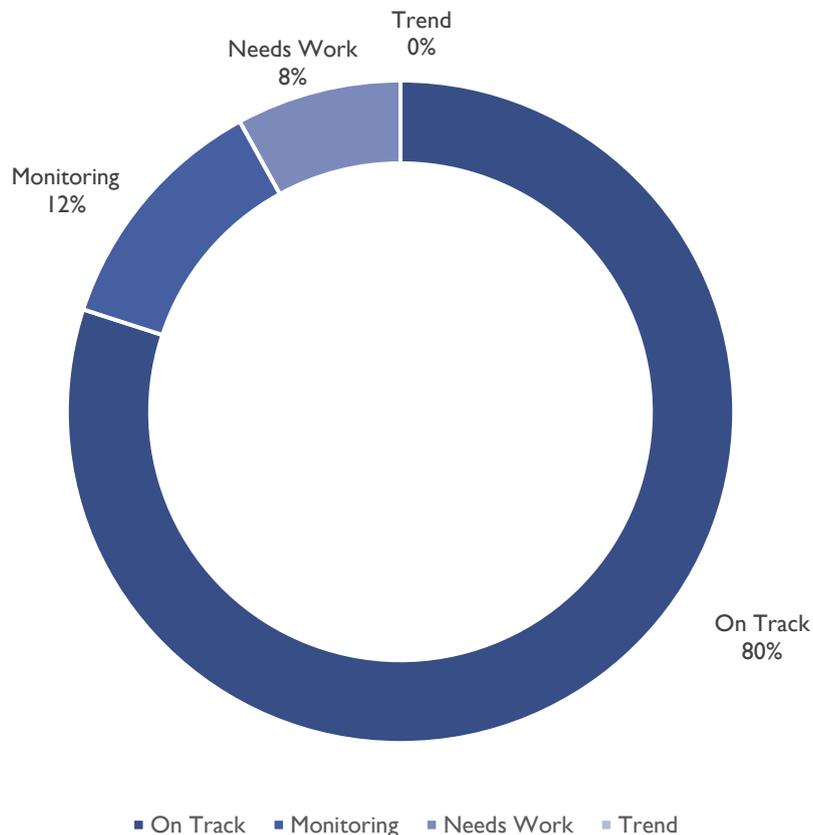
During their first meeting, the new Yass Valley Councillors elected a Mayor and Deputy Mayor.

Councillor Allan McGrath was elected as Mayor and Councillor Jasmin Jones was elected as Deputy Mayor.

# Progress Summary

This report reflects our six-month progress against the performance indicators in the Delivery Program. The following rating scale is used to ensure consistency and transparency when assessing the status of each indicator. Performance indicators in this document are actions prescribed in our Operational Plan as their completion furthers the Delivery Program outcomes.

Rating Scale	Symbol	Description
On Track		When the 'actual' is either equal or better than the set target.
Monitoring		Corporate variance of $\pm 10\%$ applies to the set target and is considered achievable, feasible and realistic for performance improvement, with the exception of Legislative requirements
Needs Work		When the 'actual' is either below or above the corporate variance
Trend		Shows a pattern of change data over time where setting a target is not possible





# Strategic Pillar 1

## Our Environment

*We appreciate our range of rural landscapes and habitats, and act as custodians of the natural environment for future generations.*

Performance Indicator	Status	Progress Comment
<b>EN1 - Protect and enhance the existing natural environment, including flora and fauna native to the region</b>		
Protect our natural assets in line with community values.		Yass River water monitoring undertaken on a monthly basis. Biodiversity Assessments undertaken as required for Planning Proposals and Development Applications.
Work with Office of Environment & Heritage (OEH) to maintain a network of connected native vegetation (including reserves and council land).		Most recent DPE mapping is used in our Biodiversity layer to inform Development Application assessments.
Meet obligations for weed control in the Yass Valley Local Government Area.		<p>Spray contractors have completed the priority summer woody weed program focussed on blackberry and St Johns wort. An additional \$20000 was obtained through a grant for African Lovegrass control.</p> <p>Approx. \$70 000 obtained through CRIF for weed control (to be used in spring/summer 2022).</p> <p>Meetings with Weeds Focus Group conducted</p> <p>Outreach activities with social media and attendance rural suppliers trade days</p> <p>All high-risk pathways inspected.</p>
<b>EN2 – Adopt environmental sustainability practices</b>		
Implement Council’s Environmental Sustainability Policy across all Council operations.		<p>Council has recently formed its new Sustainability Committee.</p> <p>The committee will have a major role in reviewing and preparing a new policy.</p>
Improve water efficiency of Council operations.		Council continues to make incremental improvements to water usage through improved maintenance and upgrading of fixtures and fittings.

Performance Indicator	Status	Progress Comment
<b><i>EN2 – Adopt environmental sustainability practices cont'd</i></b>		
Conduct engagement programs that encourage positive behaviour change in the community.		Sustainability Sunday posts on Facebook covering a broad range of environmental topics, and the Yass Valley Eco Champs promotional program, which has continued.
Work with schools to increase awareness of caring for the local environment urban design principles in development.		This year's engagement of the EnviroMentors program by Yass Valley Council across Term One saw 510 students participating in the Worm Farming and Composting workshops in 4 schools over 4 days, educating students in food waste reduction, composting and waste management.
Consider water sensitive urban design principles in development assessment.		Water sensitive urban design principles are considered in the assessment of all major developments.
<b><i>EN3 – Protect and rehabilitate waterways and catchments</i></b>		
Engage with the community and external agencies to deliver programs which improve the health of the Yass River and tributaries.		Council staff spoke at the Upper Murrumbidgee Catchment Network Forum on Water Quality and Security in March. YVC is also collaborating with Yass Landcare on further riparian restoration projects along the town water supply and adjoining creeks.
Increase community awareness of the importance of stormwater health and quality.		H2OK Community Stormwater Education project has concluded. All targets met or exceeded.
Deliver Plan of Management for the Yass Gorge.		Plan of Management delivered and maintenance activities ongoing. Council staff attended AGM of Friends of Yass Gorge.
<b><i>EN4 - Maintain a balance between growth, development and environmental protection through sensible planning</i></b>		
Ensure Council's statutory planning instruments are up to date and reflective of community needs.		Employment Zone reforms were publicly exhibited. Request made to DPE to include new Agritourism definitions within rural zones in the Yass Valley LEP 2013.
Ensure Development Application assessment is thorough and efficient.		The Public Spaces Legacy Program development assessment efficiency targets have been achieved This included a reduction in gross median assessment times for Development Applications and 100% usage of the NSW Planning Portal.
<b><i>EN5 - To investigate and implement approaches to reduce our carbon footprint</i></b>		
Reduce rubbish to landfill through effective waste management and recycling.		Council has reduced 100 tonne of waste direct to landfill through effective sorting processes of waste material at the transfer stations.

Performance Indicator	Status	Progress Comment
<b><i>EN5 - To investigate and implement approaches to reduce our carbon footprint cont'd</i></b>		
<b>Work with local businesses to encourage recycling.</b>		A number of contracts are in place to encourage local businesses to recycling.
<b>Promote initiatives in the community such as Eat/Shop Local, Love your Leftovers and being efficient with electricity.</b>		Yass Valley Eco Champs has continued with two more local businesses featured.
<b>Investigate low carbon technologies when Council assets are developed or due for replacement.</b>		PV systems have been installed at the depot and wastewater treatment plant to reduce our carbon footprint. Installation of solar panels at the Morton Pump station has also been progressed. Further investigations for future buildings will be undertaken.
<b>Encourage efficient use of renewable energy by Yass Valley households.</b>		Continues to be a theme in Sustainability Sunday items on Facebook.





# Strategic Pillar 2

## Our Economy

*We have a strong regional economy experiencing sustainable growth, which provides for a diverse range of employment opportunities.*

Performance Indicator	Status	Progress Comment
<b><i>EC1 – Capitalise on the region’s close proximity to Canberra and its position as a convenient hub to Southeast Australia to attract industry and investment.</i></b>		
<b>Facilitate business excellence, innovation and collaboration in the Yass Valley LGA to build stronger business networks and support structures identified through the Economic Development Committee and relevant government agencies and community organisations.</b>		Council has continued to support industry through facilitating collaboration and identifying opportunities for future developments.
<b>Enhance and promote the Yass Valley brand to drive positive economic activity.</b>		Working with the Yass Valley Business Chamber, we have delivered an array of activities for Small Business Month in March 2022.
<b><i>EC 2 - Jointly develop appropriate tourism opportunities and promote the region as a destination</i></b>		
<b>Enhance and promote the Yass Valley brand to drive positive tourism outcomes.</b>		Yass Valley Council has secured a number of travel promotions through both print magazine, videography and online articles for the advertisement of the region. Yass Valley Council has engaged with independent bloggers to draw in a more inclusive audience into the region. Due to COVID-19 Pressures, the Australian Womens Weekly filming has been pushed to the Christmas Special in December 2022.
<b><i>EC 2 - Jointly develop appropriate tourism opportunities and promote the region as a destination</i></b>		
<b>Collaborate with regional tourism stakeholders.</b>		Yass Valley Council continues to be an active member of Destination NSW and work collectively with the Southern Tablelands members. Yass Valley Council has undertaken many joint projects with the councils of the Southern Tablelands & DSNSW to deliver a strong message of the unique region.

Performance Indicator	Status	Progress Comment
<b><i>EC3 - Support and foster conditions that enable local and small/home-based businesses to grow</i></b>		
<b>Identify and participate in initiatives that assist small business.</b>		Staff continue to participate in the Yass Valley Business Chamber meetings and functions.  Staff circulate any state or national initiatives that industry can access for participation by our regional small businesses.
<b><i>EC4 - Foster and develop a diverse, adaptive and innovative agricultural industry</i></b>		
<b>Protect rural lands for agricultural purposes.</b>		The following are being considered in the assessment of development applications in rural zones, in accordance with the <i>Yass Valley Local Environmental Plan 2013</i> : <ul style="list-style-type: none"> <li>• relevant zone objectives</li> <li>• prescribed minimum lot size or average lot size provisions</li> <li>• consideration of potential land use conflict between existing and proposed development, particularly between residential and rural land uses.</li> </ul> Potential for subdivisions to adversely affect the use of the development site and surrounding land for agricultural purposes.
<b>Identify opportunities and barriers for the agricultural industry in Yass Valley.</b>		Council continues to identify support available for agricultural industry and provide information on financial support .
<b><i>EC5 - Encourage collaboration between businesses, government and training providers to develop employment and training opportunities for young people in the region</i></b>		
<b>Facilitate networking and collaboration amongst stakeholders.</b>		Yass Valley Council continues to support and hold strong connection to the Yass Valley Industry – working with businesses to link collaboration for packages, offers and marketing opportunities.

# Strategic Pillar 3

## Our community

*We are a network of vibrant, inclusive and diverse communities that value our rural lifestyle.*

Performance Indicator	Status	Progress Comment
<b>CO1- Facilitate and encourage equitable access to community infrastructure and services such as health care, education and transport</b>		
Provide an accessible library service to all of the community.		The Mobile Library has been serviced and had the vinyl signs replaced. Communities and schools have been notified. Van is ready to recommence service on 23 July 2022.
Advocate to the State Government and relevant agencies to ensure that transport, health and educational services are delivered equitably to all residents.		Yass Valley Library complies with the Library Act 1939 Section 10, NSW Library Regulation 2019 and Library Council of NSW's policies and procedures to provide free Library services to the Yass Valley Community.  The main Library is open to residents across the Local Government Area and to non- residents who use their reciprocal rights from an alternative Library service or who make use of the facilities and equipment such as, WiFi and public access computers.  The Mobile Library Service will stop at 17 locations on a fortnightly basis offering access to outlying schools, preschools, early learning centres and communities.
Ensure plans are in place for accessible community facilities and services in consultation with the Access Committee.		Staff are developing a new DIAP Plan.
<b>CO2 - Encourage and facilitate active and creative participation in community life</b>		
Deliver robust and diverse community engagement opportunities.		Opportunities for community engagement were achieved through the development of Yass Mainstreet, Bookham and Wee Jasper Masterplans.
Ensure the community is well informed about its projects, policies and programs.		Community engagement complies with Council's Community Engagement Strategy.
Develop and implement a Public Art Strategy that includes specific actions for the development of creative pursuits.		This is continuing to be considered as part of the new Civic Centre development.

Performance Indicator	Status	Progress Comment
<b><i>CO2 - Encourage and facilitate active and creative participation in community life cont'd</i></b>		
Provide a library service that facilitates creative participation in community life.		Council's children, youth and adult programs at the library are well attended by community members. Staff are continually reviewing the programs and seeking input from the community on what they would like to see offered by the library.
Support the growth of a diverse range of community events.		Council supported and worked with community groups to ensure a diverse range of community events were undertaken such as the Australia Day celebration and 'Alive in the Park' music and art festival.
<b><i>CO3 - Foster and encourage positive social behaviours to maintain our safe, healthy and connected community</i></b>		
Encourage and support existing and new interagency groups.		Council participates in youth and senior interagency groups.
Connecting the community to Yass Valley Council through a range of Advisory Committees.		Advisory Committees, Focus Groups and Steering Committees established Feb 2022. Recruitment of community representatives completed May 2022.
Support the growth and development of volunteering.		Staff have commenced working on a volunteer program for its facilities.
Develop a Crime Prevention Plan.		Council continues to work with the local police.
Foster road safety awareness.		Road safety events for the Heavy Transport industry with Coffee with a Cop events. Road safety and learner driver programs delivered in consultation with Yass High School.
<b><i>CO4 - Recognise and celebrate our diverse cultural identities and protect and maintain our community's natural and built environment</i></b>		
Continue the Heritage Advisory Service.		Heritage advisory service provided on a monthly basis.
Continue the Local Heritage Grants Program.		Funding was provided for 8 completed projects in the 2021-22 round. The 2022-23 round was opened, and a total of 16 applications were received.
Implement the Yass Valley Aboriginal Reconciliation Action Plan in conjunction with the Aboriginal Advisory Committee.		Staff continue to work on the Draft Reconciliation Action Plan.

Performance Indicator	Status	Progress Comment
<b>CO5 - Maintain our rural lifestyle</b>		
<p><b>Ensure the community is attractive and vibrant while maintaining our village atmosphere.</b></p>		<p>Council continues to work on Yass Bookham and Wee Jasper Main street masterplans.</p>





## Strategic Pillar 4

# Our Infrastructure

*Our community is well serviced and connected to built, social and communications infrastructure.*

Performance Indicator	Status	Progress Comment
<b>IN1 – Develop high speed rail links between the region, Canberra, Sydney and Melbourne</b>		
Assess the advantages and disadvantages for Yass Valley of any high-speed rail proposal.		Council will assess all proposals when they are provided. No proposals received.
<b>IN2 - Improve public transport links to connect towns within the region and increase access to major centres</b>		
Lobby the Federal and State Governments to upgrade the Barton Highway.		Funding for Barton Hwy duplication formed part of Council’s Advocacy Paper for the upcoming Federal and State Elections. Construction of Stage 1 continuing. Design for Stage 2 commenced.
Advocate for public transport links or improved services where there is a demonstrated community need.		Trial of Bikes on Buses in the Bush to improve active transport links to Canberra.
Seek funding opportunities to deliver upgrade works on regional roads.		Upgrades completed on Murrumbateman Road and Wee Jasper Road.
<b>IN3 - Maintain and improve road infrastructure and connectivity</b>		
Deliver transport asset infrastructure, maintenance, renewal and enhancement programs for urban, rural and regional roads to maintain or improve overall condition.		Road maintenance and delivery has been adversely impacted by the continued wet weather making road maintenance and construction more difficult.
Deliver Transport for New South Wales (TfNSW) state road maintenance and renewal programs in accordance with the Road Maintenance Council Contract. (RMCC).		Maintenance tasks completed as per the requirements of the RMCC. Now renewal works completed.

Performance Indicator	Status	Progress Comment
<b>IN4 - Maintain and update existing community facilities and support the development of new community infrastructure as needed.</b>		
Develop and maintain new and existing recreational and community assets to address our communities needs in a sustainable manner.		Works to deliver new Recreational assets has been delayed due to contractor availability and wet weather.
Ensure sufficient land is appropriately located for future Council facilities and emergency services.		Consultants were appointed, consultation with internal stakeholders and user groups undertaken. Draft strategy being prepared.
<b>IN5 - Ensure high quality water supply options for the towns in the region</b>		
Council supplies quality water, that addresses the community needs.		Council has maintained water quality and supply to the network. Water supplied was safe to consume. There were a few isolated incidents of discolouration due to lower usage and stagnation of water during cold weather period.
Council caters for growth to ensure we meet future community needs.		Studies to prepare an Integrated Water Cycle Management Plan (water) is continuing. Water Source Strategy report nearing completion..
Council makes quality enhancements that address community needs.		Yass WTP Stage 1 Upgrade works commenced in February 2022 and approximately 70% of the works were completed by June. New switchboard at Raw Water Pump Station and control system were complete that enables greater control of WTP operation. Selected dosing system upgrade, on-line water quality instrumentation for monitoring and control systems were complete at WTP.  Consultation with funding agency and DP&E Water is in progress regarding stage 2 and 3 works.
<b>IN6 - Provide an efficient and sustainable waste service</b>		
Council provides a quality sewer network that address the community needs.		Performance of the Yass and Murrumbateman sewerage systems were in compliance with the EPA requirements except for very minor exceedances of Yass system due to the effect of extreme wet weather.
Council caters for growth to meet future community needs.		Wellington Road Pump Station is in operation and available to connect. There were nearly twenty-five new houses were under construction in Wellington Road catchment area.

Performance Indicator	Status	Progress Comment
<b>IN6 - Provide an efficient and sustainable waste service cont'd</b>		
Council makes quality enhancements that address community needs.		Septage Pump Station at Yass Sewage Treatment Plant was upgraded.  Program to regularly clean and assess condition of sewer mains using CCTV surveys continued. Nearly 3.9 km sewer mains were cleaned and 4.6 km sewer mains assessed to plan for any required upgrades.
Provide an efficient and sustainable waste service.		Council provided waste service in accordance with service standards and the number of missed bins was within agreed range.
<b>IN7 - Secure improvements for and future proof telecommunications infrastructure</b>		
Advocate for servicing of mobile blackspot areas.		Council is working with CRJO councils and telecommunication providers to advocate black spot improvements.
Advocate for a more stable communication network.		Council is working with CRJO councils and telecommunication providers to advocate black spot improvements.
<b>IN8 – Improve accessibility to and support the development of health and medical facilities in the region</b>		
Continue to advocate on behalf of the community for health and medical facilities in the region.		Council continues discussions with NSW Health regarding local medical and health facilities
<b>IN9 - Improve accessibility to and support the development of education and training facilities in the region</b>		
Continue to advocate on behalf of the community for education and training activities to serve our residents.		Council's continued advocacy over a number of years for a primary school in Murrumbateman has been realised, with a Development Application being approved by the NSW Department of Planning, Infrastructure and Environment.



## Strategic Pillar 5

# Our Civic Leadership

*Our leaders operate ethically and implement good governance. We empower our residents with the tools to participate actively in the development of our communities.*

Performance Indicator	Status	Progress Comment
<b>CL1 – Effect resourceful and respectful leadership and attentive representation of the community</b>		
Ensure activities carried out in Yass Valley are in a safe manner and meet legislative requirements.		<p>Inspection activities were severely impacted by COVID-19 restrictions during the reporting period.</p> <p>Provision of advice to business premises on COVID-19 requirements – educative approach undertaken.</p> <p>Food Inspections focussed on high-risk premises - (102 conducted).</p> <p>OSSM inspections (52 conducted).</p> <p>5 Notices/Orders issued for Food premises/residential properties (health issues).</p> <p>Meeting with surrounding LGAs on strategies to address dumping/fill.</p> <p>43 Protection of the Environment Notices/Orders issued (filling/dumping).</p> <p>3 Companion Animals Orders (Dangerous/Menacing dogs).</p> <p>29 Companion Animals Advisory letters.</p> <p>6 Infringement notices (total of \$ 7705.00).</p>
Address the community's needs in a sustainable manner.		Council's Sustainability Advisory committee commenced in June.
Meet its objective through improving the effectiveness of risk management, controls and governance processes.		Council is investing in improved software to manage risk and delegations.
<b>CL1 – Effect resourceful and respectful leadership and attentive representation of the community</b>		
Be compliant, more efficient and effective.		<p>Small continuous improvement projects are being undertaken in Development Control to assist with the implementation of the NSW Planning Portal and to find efficiencies within the current processes.</p> <p>Undertaking the 10.7 certificate automation project to reduce time taken to issue 10.7 certificates.</p>

Performance Indicator	Status	Progress Comment
Improve Council's operating performance (operating performance ratio).		This is not possible while we continue to be awarded Grants.
Maximise Council's ability to generate income.		Investments and cash management are continuously reviewed and reported on to ensure maximum returns within the outlined policy. Fees and charges are currently being reviewed.
Ensure that Council assets are being renewed faster than they are deteriorating.		This has been challenging this year due to the additional damage to the road network and difficulty in conducting maintenance and renewal tasks due to the wet weather.
<b><i>CL2 - Encourage and facilitate open and respectful communication between the community, the private sector, Council and other government agencies</i></b>		
Make doing business with Council easier.		Council is reviewing its processes and procedures to enable small businesses to work effectively with Council.
Inform and engage with the community on all actions of Council.		Council continues to improve its community engagement through its Communications and Media staff expertise now onboard.
Undertake community engagement to ensure the community is involved in Council's decision-making process.		Council's Directors are actively engaging with community groups and members.
<b><i>CL3 – Collaborate and cooperate to achieve efficiencies and a greater voice in regional decision-making and encourage similar cooperation across other sectors and community groups.</i></b>		
Actively participate in the Canberra region of joint Councils (CRJO).		Council's Mayor and Exec team are active members of the CRJO.
<b><i>CL4 - Actively investigate and communicate funding sources and collaboration opportunities that can strengthen the region</i></b>		
Monitor and distribute information from government.		Council's communication and media team monitor and distribute appropriate information in a timely manner through our website, social media and traditional media platforms.
<b><i>CL4 - Actively investigate and communicate funding sources and collaboration opportunities that can strengthen the region</i></b>		
Facilitate networking in the region to share ideas.		Council staff work as part of the CRJO in projects such as Blueprint Resilience, ARIC and Tourism with surrounding Councils.

## Attachment B

# Audited Financial Statements

This Annual Report does not include the audited financial statements at this point in time. The Annual Report will be updated as soon as the financial statements are approved in consultation with the Audit Office.

## Attachment C

# Report on Capital Works

This Annual Report does not include the Report on Capital Works at this point in time. The Annual Report will be updated as soon as the Capital Works report is available.

**Attachment D**

## **Committees – Annual Reports**

Nil